



2021 BUDGET PRESENTATION

November 3, 2020

2021 Funding Snapshot

	Revenue	General Fund	Balance Sheet	Total Expenses	FTEs
Animal Services	\$5,413,661	\$2,027,532	\$0	\$7,554,295	60.75
Public Works Operations	\$26,130,234	\$50,000	\$0	\$25,657,981	112.75
Public Works Engineering Admin	\$3,153,944	\$0	\$0	\$2,878,365	15.00
Public Works Engineering Projects	\$13,205,761	\$0	\$0	\$13,205,761	0.00
Flood Control Engineering Admin	\$7,307,008 ^A	\$0	\$0	\$5,838,674	31.00
Flood Control Engineering Projects	\$3,426,385	\$0	\$0	\$3,426,385	0.00
Fleet Management	\$19,547,249	\$0	\$11,000,000	\$19,718,111	46.00

^A Includes prior year fund balance of \$2,800,000.

2021 General Fund Requests

Organization	Request Number	Description	General Fund Amount
Animal Services	Multiple	Countywide Park Patrol, Restore COVID Reductions	\$473,907
Flood Control Engineering	Multiple	Restore COVID Reductions, Vehicle Replacement Levy Increase, Grant and Interfund Revenue True-ups	\$199,749
Total			\$673,656

Animal Services 2021 Budget Snapshot

<u>Revenue</u>	<u>General Fund</u>	<u>Total Expenses</u>	<u>FTEs</u>
\$5,413,661	\$2,027,532	\$7,554,295	60.75

New Initiatives

- ❖ 15978 Countywide Park Patrol (\$400,257 expense increase, \$400,257 revenue increase, net effect \$0)
- ❖ Multiple COVID Cut Restoration (\$73,650 expense increase: meals and refreshments, travel and transportation, advertising, medical supplies, other professional fees, gasoline, medications, education and training, computer software subscription, and miscellaneous rental charges)



Public Works Operations 2021 Budget Snapshot

<u>Revenue</u>	<u>General Fund</u>	<u>Balance Sheet</u>	<u>Total Expenses</u>	<u>FTEs</u>
\$26,080,234	\$50,000	\$0	\$25,657,981	112.75

New Initiatives

- ❖ 16057 Reduce 17 positions that were not funded by contracts (decrease expense, \$1,093,019)
- ❖ 17061 Defund positions that are not included in contracts (decrease expense, \$603,085)
- ❖ 16069 Remove Budgeted Personnel under-expend (increase expense \$334,093)
- ❖ 16068 FTE changes after Sherpa load (increase expense \$27,917)
- ❖ 16070 Move Cost of Goods Sold to own Appropriation Unit (Net effect \$0)
- ❖ 16073 Purchase 2 Walker Mowers (increase expense \$38,000)
- ❖ 16071 Revenue True-up (increase \$4,717,232)
- ❖ 16072 MSD Contracted Services True-up (increase expense \$982)
- ❖ 17063 True-up Debt Service Costs (increase expense \$2,501)

Public Works Engineering Admin 2021 Budget Snapshot

Revenue

\$3,153,944

Total Expenses

\$2,878,365

FTEs

15.00

New Initiatives

- ❖ 15693 Admin/Fiscal/GIS/UPDES Staff (\$17,000 increase, revenue and expense)
- ❖ 15690 Operations Expenses Inflation Adjustment (\$4,986 increase, revenue and expense)
- ❖ 15694 GSLMSD Revenue (\$188,716 increase)
- ❖ 15692 Stormwater Coalition (\$755 increase, revenue and expense)

Public Works Engineering Projects 2021 Budget Snapshot

Revenue

\$13,205,761

Total Expenses

\$13,205,761

FTEs

0.00



Flood Control Engineering Admin and Projects

2021 Budget Snapshot

<u>Revenue</u>	<u>Total Expenses</u>	<u>Beginning Fund Balance Projection</u>	<u>Ending Fund Balance Projection</u>	<u>FTEs</u>
\$7,933,393*	\$9,312,896**	\$2,800,000	\$1,420,497	31.00

New Initiatives

- ❖ 20394 Admin/Fiscal/GIS/UPDES Staff (\$17,000 revenue increase)
- ❖ 15688 Grant True-up (\$33,208 expense increase, \$33,208 revenue increase, net effect \$0)
- ❖ Multiple Restore COVID cuts, (\$201,800 expense increase: Heavy Equipment Operator, Vehicle Replacement purchase, consultant fees, travel)
- ❖ 15686 Fleet Replacement Levy (\$14,949 expense increase)

* Revenue does not include fund balance contribution

** Includes other transfers out (debt service)

Flood Control Engineering – Capital Projects

Project	2021	New/Rebudget
Surplus Canal	\$1,240,000	New
Mill Creek Overflow JSL Canal	\$500,000	New
Parley's Piped Section Repair	\$150,000	New
Hidden Hollow Top Grate	\$50,000	New
Emigration Creek Wall at Wilson Avenue	\$50,000	New
USL Canal Overflow 15500 S	\$200,000	New
FC Facility Inspections	\$50,000	New
Misc. Right of Way	\$10,000	New
Misc. Small Projects	\$50,000	New
Overhead and Other	\$100,406	New
Midvale Channel Debt Service	\$2,500	New
Total New Projects	\$2,402,906	

Flood Control Engineering – Capital Projects

Project	2021	New/Rebudget
Surplus Canal	\$507,440	Rebudget
Rose Creek Interlocal	\$1	Rebudget
Little Dell Dam	\$60,050	Rebudget
Mill Creek Overflow SJC	\$275,000	Rebudget
Goggin Drain Gates Rehab	\$28,304	Rebudget
South Jordan Canal Repair at Kodiak Creek	\$22,569	Rebudget
Willow Creek Reconstruct	\$1	Rebudget
Corner Canyon Crk Improvements	\$1	Rebudget
FC Facility Inspections	\$3,863	Rebudget
SW Canal Creek Study Update	\$47,972	Rebudget
Northwest Canal and Creek Study	\$2,000	Rebudget
JR Channel Repair at 4500 S	\$5,825	Rebudget
Misc Small Projects	\$50,992	Rebudget
Misc Right of Way Settlements	\$19,461	Rebudget
Total	\$1,023,479	

Flood Control Engineering – Capital Projects

Project	2021
Total New	\$2,402,906
Total Rebudget	\$1,023,479
Total All Projects	\$3,426,385

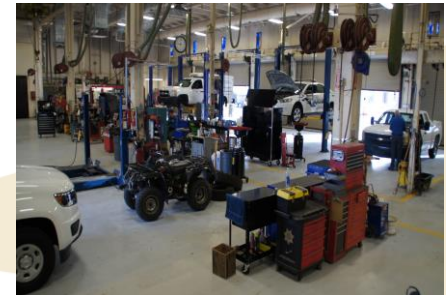


Fleet Management 2021 Budget Snapshot

<u>Revenue</u>	<u>Balance Sheet</u>	<u>Total Expenses</u>	<u>FTEs</u>
\$19,547,249	\$11,000,000	\$19,718,111	46.00

New Initiatives

- ❖ 15664 Cost of Goods Sold (expense decrease \$574,372)
- ❖ 15656 Revenue Changes (revenue decrease \$1,082,931)
- ❖ 15663 Changes in Fleet Bond (revenue decrease \$3,972, expense decrease \$6,145, net \$2,173)



Fleet Management

2021 Budget Snapshot

New Initiatives

❖ 15664 Cost of Goods Sold (expense decrease \$574,372)

Amount	Description
\$150,000	Increase in cost of parts due to inflation
(\$5,372)	Decrease in consumable parts
(\$659,000)	Decrease in fuel cost
(\$60,000)	Decrease in cost of service sold-sublet
(\$574,372)	Net effect COGS Decrease

Fleet Management

2021 Budget Snapshot

New Initiatives - Continued

❖ 15656 Revenue Changes (revenue decrease \$1,082,931)

Amount	Description
(\$175,000)	Decrease Interest Revenue
(\$24,350)	Decrease Management Fee Revenue
(\$222,073)	Decrease External Fuel Revenue
\$81,750	Increase External Maintenance Revenue
(\$254,619)	Decrease Interfund Revenue, Replacement Levy
(\$51,375)	Decrease Interfund Maintenance Revenue
(\$437,264)	Decrease Interfund Fuel Revenue
(\$1,082,931)	Net effect Revenue Decrease

Fleet Management

2021 Budget Snapshot

<u>Budget Revenue</u> (Minus Levy)	<u>Budget Expenses</u> (Minus Depreciation and Loss on Sale)	<u>Transfer from Restricted to Unrestricted</u>	<u>Projected Underexpend</u>	<u>Contribution to Unassigned Fleet Balance</u>
\$15,019,736	\$15,768,111	\$275,000	\$300,000	(\$173,375)

Contribution to Unassigned Fund Balance is equal to Revenue – Expenses + Transfer from Restricted to Unrestricted + Projected Underexpend.

Balance Sheet Category	2020 Projected Ending Balance	2021 Levy	2021 Sales Revenue	2021 Purchases	2021 Projected Ending Balance
Vehicle Replacement	\$31,000,000	\$ 4,527,513	\$2,000,000	\$11,000,000	\$26,527,513

2021 Rate Changes

Organization	2020 Rate	2021 Rate	Difference
Fleet Management			
Heavy Duty/Heavy Truck Shops	\$105.00/Hour	\$107.50/Hour	+\$2.50/Hour
Light Duty Shop	\$94.00/Hour	\$96.00/Hour	+\$2.00/Hour
Lube Shop	\$80.00/Hour	\$82.00/Hour	+\$2.00/Hour



2021 Solid Waste Funding Snapshot

	Total Expenses	Balance Sheet	Revenue	General Fund	FTEs
Solid Waste Management	\$14,594,391	\$1,070,000	\$16,052,021	\$0	50.00
Solid Waste Management Capital Projects	\$2,249	\$10,200,402	\$0	\$0	0.00
Total	\$14,596,640	\$11,270,402	\$16,052,021	\$0	50.00

Solid Waste Management

2021 Budget Snapshot

<u>Budget Revenue</u>	<u>Balance Sheet Purchases</u>	<u>Budget Expenses</u>	<u>Owners Distributions</u>	Contribution to Unassigned Solid Waste Fund <u>Balance</u>
\$16,052,021	\$11,270,402	\$14,596,640	\$1,029,375	\$426,006

Contribution to Unassigned Fund Balance is equal to Revenue – Total Expenses – Owners Dividends

Balance Sheet Category	2020 Projected Ending Balance	2021 Uses	2021 Additions	2021 Projected Ending Balance
Personal Injury and Liability	\$ 250,000	\$ -	\$ -	\$ 250,000
Facility Replacement	\$ 526,000	\$ -	\$ 100,000	\$ 626,000
Equipment Replacement Fund	\$ 7,349,191	\$ 1,070,000	\$ 2,000,000	\$ 8,159,191
Module Construction	\$ 6,849,743	\$ 6,100,000	\$ 330,000	\$ 1,079,743
Capital Improvements	\$ 1,185,429	\$ 1,110,000	\$ 200,000	\$ 395,429
Environmental Liability	\$ 600,000	\$ -	\$ 50,000	\$ 650,000
Closure/Post Closure	\$11,746,271	\$ 2,990,402	\$ 602,234	\$ 9,358,103
Total	\$28,506,634	\$ 11,270,402	\$ 3,282,234	\$ 20,518,466

Solid Waste Management

Recent Adjustments – Improved Budget Position:

- ❖ Fee adjustments:
 - ❖ Fee increase at Landfill
 - ❖ Fee increase at Transfer Station
 - ❖ Mattresses
 - ❖ Tires
 - ❖ Refrigerators
 - ❖ Mobile homes
 - ❖ Single truck (T1) pricing
 - ❖ Green waste
- ❖ Reduction of expenses at Transfer Station
 - ❖ Tiered fee structure
- ❖ Reduction of expenses at Composting (new process)
- ❖ Changes to fee waiver policy
- ❖ Cost center accounting
- ❖ Healthy economy – lots of construction

Solid Waste Management

New Initiatives

- ❖ 17035 Water Truck, \$200,000, balance sheet purchase
- ❖ 17031 Transfer Station Loader, \$500,000, balance sheet purchase
- ❖ 17034 Tractor Class 8, \$110,000, balance sheet purchase
- ❖ 17033 Self-Contained Mister, \$200,000, balance sheet purchase
- ❖ 17032 Transfer Station Solid Rubber Tires, \$60,000, balance sheet purchase
- ❖ 17036 Revenue and Expense True-up, Expense \$668,644, Revenue \$870,366, Net \$201,722
- ❖ 17053 Depreciation, expense \$110,000





SALT LAKE

COUNTY

Thank You!