

**TO:** Michelle Hicks, Mayor's Administration  
**FROM:** Dina Blaes, Director, Office of Regional Development  
**DATE:** August 3, 2022  
**RE:** SLCo Housing Trust Fund Advisory Board – New member appointment request

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The Salt Lake County Housing Trust Fund Advisory Board (HTFAB) has nine (9) vacant board positions. We have been recruiting members for several weeks and eight (8) candidates have submitted applications through the SLCo Boards & Commissions portal. The mayor has reviewed the list of candidates and has authorized the Office of Regional Development to schedule time on the Council Work Session agenda to present the slate of nominees for an advice and consent vote. We are requesting a time certain on the agenda for the August 16 Council Work Session

As outlined in Salt Lake County Code Chapter 2.91, at least six of the HTFAB advisory board members are required to have expertise or experience in specific subject matter areas, including: urban design, public asset management, architecture, urban planning, housing services/development, and economics. In addition, at least two members who qualify for affordable or special needs housing benefits (lived experience).

After each of the candidates listed below, I've indicated one or more areas of expertise held by the proposed advisory board member.

- Jeff Davis, Architect, MSR Architecture (Architecture, Housing Development, and Urban Design)
- Matt Dahl, Midvale City Manager, (Housing Development, Housing Services)
- Claudia O'Grady, VP, Multi-family Finance, Utah Housing Corporation, (Housing Services/Development)
- Dejan Eskic, Sr. Housing Research Economist, Kem C. Gardner Policy Institute (Housing Development & Economics)
- Michael Maloy, AICP, Planning Director, Herriman City (Urban Planning)
- Stephanie White, CRA Compliance Officer, Comenity Bank (Economics, Housing Development)
- Karen Stone, Housing Connect Resident Advisory Board (Housing Services)
- Susie Petheram, Sr. Planner, FFKR Architects (Urban Design, Urban Planning)

Following are redacted applications for each of the nominees listed above, except Susan Petheram. We anticipate her application will be submitted in the next few days. Also included are resumes and/or cover letters; however, they are not redacted.

Thank you for your assistance.

## Application Form

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### Profile

Claudia

First Name

H

Middle Initial

O'Grady

Last Name

Email Address

Utah Housing Corporation

Employer

Vice President, Multifamily Finance

Job Title

Home Address

City

Primary Phone

Suite or Apt

State

Postal Code

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### Which Boards would you like to apply for?

Housing Trust Fund Advisory Board: Submitted

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### Referred by:

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### Qualifications

#### Please tell us about yourself.

I have several decades of experience developing, owning, financing, and investing in affordable rental housing. Currently I work at Utah Housing Corporation and oversee our multifamily finance programs, including ending, allocating Low Income Housing Tax Credits, and issuing tax exempt bonds.

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#### Why are you interested in serving on a board or commission?

I can bring my professional skills and experience to bear on a process of allocating HOME funds to multifamily projects that are in need of gap financing. My interests in helping communities achieve quality affordable housing that serves low and moderate income households, while enriching neighborhoods.

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#### What education, work experience, or volunteer experience do you have that applies to the board you are applying for?

My work history includes years of experience developing and financing affordable rental housing in Utah. I have also served on numerous boards and commissions with oversight of affordable housing. Please see my resume for greater detail.

Claudia H O'Grady

**What unique perspectives could you bring to the board?**

I think I have a very good understanding of the many partners involved in affordable housing efforts in Salt Lake County and throughout Utah, and the many challenges developers face in trying to achieve affordability. On a day basis, I work with developers, lenders, and investors to problem-solve so that we can achieve success.

[Redacted]

Upload a Resume

**Demographics**

Some boards and commissions require membership to be racially, politically or geographically proportionate to the general public. The following information helps track our recruitment and diversity efforts.

**Are you a Salt Lake County employee?**

[Redacted]

**Are you a current member of another Salt Lake County board or commission?**

[Redacted]

**Race/Ethnicity \***

**District \***

☒ District 1

**Gender Pronouns \***

**Age Range \***

[Redacted]

**Languages \***

[Redacted]

**Political Affiliation**

[Redacted]

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## **Professional Experience**

### ***Utah Housing Corporation***

*Salt Lake City, Utah April 2009-present*

[www.utahhousingcorp.org](http://www.utahhousingcorp.org)

Vice President, Multifamily Finance

Department director for all affordable multifamily housing finance programs, including:

- Federal Low Income Housing Tax Credit program;
- State of Utah Low Income Housing Tax Credits program;
- Tax-Exempt Bond Issuance;
- 542(c) multifamily Risk Share Lending program;
- Tax Credit Assistance Program loans;
- Section 1602 Program; and
- Predevelopment lending program.

Corporate responsibilities include hiring and supervising staff to discharge responsibilities related to program execution; establishing investment criteria and administrative regulations; approving origination and underwriting of applications for financing; overseeing asset management and compliance of portfolio; ensuring timely bond issuances; and evaluating Utah markets for affordable housing needs.

### ***Homestead Capital***

*Portland, Oregon April 2007-April 2009*

**Vice President, Equity Investments**

Perform all aspects of project acquisition and underwriting related to purchase of Low Income Housing Tax Credits for placement into multi-investor and proprietary funds, including:

- Develop and manage relationships with developers in Utah, Arizona, Idaho, Montana, and Nevada;
- Underwrite affordable multifamily housing developments and prepare investment proposals;
- Model financial projections and investor yield;
- Negotiate partnership agreements;
- Review and approve all due diligence required for closing;
- Monitor project development before, during, and after construction;
- Coordinate with asset management division;
- Originate predevelopment loans and lines of credit;
- Facilitate work outs, monitor watch list projects in conjunction with asset management;
- Manage local investor relationships;
- Develop new streams of investment capital in local markets.

## ***Multi-Ethnic Development Corporation***

***Salt Lake City, Utah***

Executive Director                      November 1997-March 2007

Director of Operations                June 1995-November 1997

Directed all business matters of a statewide nonprofit development organization of single and multi-family affordable housing, and market rate commercial and retail space. Developed over 500 units of affordable multifamily rental and ownership housing. Performed all aspects of nonprofit management, including staff supervision, financial development, program development, fundraising, growth planning, capacity building, strategic and business planning, public relations, building broad networks with social services and housing interests, and nurture relationships with volunteer Board of Directors.

Performed all aspects of project development including:

- Develop community needs assessments, housing market analyses, and project concepts;
- Identify, evaluate, and recommend potential project sites and project concept, and negotiate for acquisition suitable sites;
- Build project proformas including predevelopment, development, operating budgets, sources and uses statements, and cash flow analyses;
- Create and manage project calendar;
- Work with other staff and organizations to develop supportive service plans;
- Draft requests for qualifications, and negotiate, prepare, and manage contracts for a variety of development professionals; assess responses and make selections;
- Prepare and present applications for financing;
- Obtain all required land use approvals;
- Oversee asset management for life of project;
- Monitor compliance with all grant, lender, and investor requirements.

Experienced with public and private financing, including State and Federal Low Income Housing Tax Credits, Historic Tax Credits, Rural Development, Federal Home Loan Bank Affordable Housing Program, HOME, CDBG, HUD Section 202 and 811, US Department of Agriculture Rural Development, predevelopment loans, construction loans, bridge loans, term loans, and mortgage lending.

## ***Reader, U.S. Department of the Treasury, Community Development Financial Institutions (CDFI) Fund***

**Reader, New Markets Tax Credit Program**, Rounds 2008, 2010, 2011, 2012, 2013, 2015, 2016, 2017

**Reader, NACA, Financial Assistance/Technical Assistance Program**, 2014, 2015, 2016, 2017, 2019

**Reader, Capital Magnet Fund**, 2015, 2016

### Boards and Service

- Rural Community Assistance Corporation, board member, 2017-present
- Salt Lake City Redevelopment Advisory Committee, October 2014-present  
Salt Lake City RDA Loan Committee, October 2014-present
- Salt Lake City Blue Ribbon Commission on Affordable Housing, 2017
- Salt Lake County Continuum of Care Prioritization Committee, 2012-2018

- Board of Directors, Utah Chapter of the National Association of Housing and Redevelopment Officials, 2010-2014
- Community Advisory Board, JP Morgan Chase Bank, 2005-2007
- Board of Trustees, Olene Walker Housing Loan Fund, December 2002-December 2005
- Board of Directors, Utah Housing Coalition, July 2000-2017
- Board of Directors, Utah Pride Center, Chair of Development Committee, January 2006-2009
- Salt Lake City Police Civilian Review Board, 2003-2011, Chair 2008-2011

### Education

Harvard University, Cambridge, Massachusetts, A.B. 1987

Columbia University, New York, New York, Political Science, Ph.D. candidate (all but dissertation)

Mortgage Banker's Association, Certified Multifamily Underwriter

## Application Form

### Profile

Dejan

First Name

Eskic

Last Name

Middle Initial

Home Address

University of Utah - Kem C  
Gardner Policy Institute

Employer

Senator Research Fellow

Job Title

Home Address

City

State or Zip

State

Postal Code

Primary Phone

### Which Boards would you like to apply for?

Housing Trust Fund Advisory Board: Submitted

### Referred by:

### Qualifications

#### Please tell us about yourself.

My name is Dejan Eskic, I am currently working as a Senator Research Fellow at the University of Utah's Kem C. Gardner Policy Institute, training under Jim Wood. I have over 10 years of experience in real estate market research and urban planning. I am a 20+ year resident of Salt Lake County.

#### Why are you interested in serving on a board or commission?

I have a passion for affordable housing and housing in general. The last five years of my career I've spent working with Mr. Gagos' team on housing issues in our county. Serving on this board would provide another platform to make an impact and to learn even more about how we can better serve our housing citizens.

#### What education, work experience, or volunteer experience do you have that applies to the board you are applying for?

I've spent the last decade in the real estate market research discipline. The last five years I've spent tirelessly studying and establishing expert opinion on Utah's and Salt Lake County's housing market.

Dejan Eskic

What unique perspectives could you bring to the board?

Being at the Kem C. Gardner Policy Institute, our mission is to provide timely and accurate data for our housing needs in the state. Being on the commission, I will be able to bring a timely perspective of issues and needs facing the market.



Upload a Resume

Demographics

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Are you a Salt Lake County employee?



Are you a current member of another Salt Lake County board or commission?



Race/Ethnicity \*

District \*

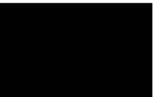
☒ District 4

Gender Pronouns \*

Age Range \*



Languages \*



Political Affiliation

None Selected

Dejan Eskic



Dear Selection Committee,

I am writing to you to apply for the Deputy Director of Economic and Public Policy Research position.

I have over seven years of combined experience at the University of Utah. In my current role as a Senior Research Fellow at the Kem C. Gardner Policy Institute, I've been privileged to develop a strong connection with our local leaders and business community. Through these interactions, I've learned what it means to serve and how important the Institute is to our community. My future is with the Institute, and I would like to be a part of its future.

Before joining the Institute, I've spent several years in the private sector. While serving as an Economic Development Specialist, I oversaw several major economic impact studies that later helped secure Tax Increment Funding for the redevelopment of an NBA Arena. While serving as a Site Selection Manager for a retail research firm, I led the disposition of a major grocery chain. This involved managing several analysts, budgeting, FTC compliance, and project management.

Since joining the Institute, I've become familiar with the internal processes of the department as well as the Business School. Additionally, I've led and assisted with project scoping, budgeting, and project management.

I do believe my current and past experiences would be complementary to the Deputy Director role. I look forward to discussing my qualifications with you

With appreciation



Dejan Eskic

2/8/2022

## Application Form

### Profile

Jeffery

First Name

L

Middle Initial

Davis

Last Name

[Redacted]

Home Address

MSR Design

Employer

Architect

Job Title

[Redacted]

Home Address

[Redacted]

City

[Redacted]

State or Zip

[Redacted]

State

[Redacted]

Postal Code

[Redacted]

Primary Phone

### Which Boards would you like to apply for?

Housing Trust Fund Advisory Board: Submitted

### Referred by:

[Redacted]

### Qualifications

#### Please tell us about yourself.

I am an architect with over 25 years of experience and with expertise in sustainability, green buildings and net-zero facilities. I have completed planning and design work on over five million square feet of public projects. I have worked in Salt Lake City most of my career with several years in California where I worked for a Salt Lake firm. I have housing experience of a variety of types and now work for a national firm, MSR Design, where we have expertise in affordable housing and sustainability.

#### Why are you interested in serving on a board or commission?

I have always volunteered my time to better our society and recently left the Valley View board centered in Sacramento California where we addressed regional issues that included workforce, transportation, healthcare, mental health, and affordable housing among others. I would like to give back to the community by sharing my expertise in supporting important issues in our region. I have a personal interest in serving on boards that deal directly with underserved populations and have experience with community engagement and building projects for underserved populations that are healthy and affordable services.

**What education, work experience, or volunteer experience do you have that applies to the board you are applying for?**

Educational: Masters of Architecture University of Utah 2001 Experience: Expertise in public architecture, sustainability, vintage buildings, community engagement, social equity projects including housing, libraries, recreation centers, senior centers and social housing work for city, county and state institutions. I have also been an adjunct instructor at the University of Utah for multiple architecture courses and have several published articles including expertise in sustainability with the Library Journal's cover article. I was also the Director of Social Equity for Arch Nexus. Volunteer Experience: Salt Lake County People's Freeway Community Council Chair, Weber County Planning Commission Chair, Board Member Center of Documentary Arts and Expression, multiple community engagement processes, architecture juries, university guest lectures, and multiple pro-bono services for nonprofits and underserved organizations.

**What unique perspectives could you bring to the board?**

With a combination of housing experience, housing expertise resources, social equity professional and volunteer experience and sustainability expertise I can provide a perspective and evaluation of how projects and funds can be best used to meet the needs of the underserved public in creating sustainable projects that can maximize the net value to create lower operating costs and healthier buildings for people to have a sustained and honorable way of life no matter the circumstances.

 Upload a Resume

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**Race/Ethnicity \***

**District \***

☒ District 1

**Gender Pronouns \***

**Age Range \***



Languages \*

[REDACTED]

Political Affiliation

[REDACTED]

**Jeffery L Davis Resume**  
**Re: SLCO Housing Trust Fund Advisory Board**  
**July 7, 2022**

*Jeffery recently joined MSR Design. He has been involved in the planning and design of more than five million square feet of public building space. As a SEED accredited professional, he has deep experience in public engagement, positively impacting underserved and culturally diverse communities across the western United States. Jeff's sustainable design experience includes working on nine LEED certified projects (including a LEED Double Platinum certified project), Living Building Challenge planning for four projects, and serving as project manager for the design of California's first Living Building Challenge certified project. His project work has won more than 25 design and sustainability awards, including five AIA Utah Honor Awards and a national ENR Green Project of the Year Award.*

**Select Projects**

**Providence Place Apartments | Salt Lake City, UT**

These affordable apartments in Salt Lake City include 125 bedroom units. The housing uses the Low-Income Housing Tax Credit (LIHTC) Providence Place apartments was a finalist for the 2012 NAHB Multifamily Pillars of the Industry Award for Best Affordable Apartment Community and features six unique floor plans and a variety of community amenities. <https://www.providenceplaceisyourhome.com>

**SMUD Living Future Project Accelerator | Sacramento, CA**

SMUD is a community owned electric utility for the City of Sacramento. Through their community funding and in collaboration with the International Future Living Institute (ILFI) Jeff was able to work with local Sacramento Developers to assess and identify how to incorporate Living Building Challenge components into their projects including affordable and market rate housing.

**Epic Building Challenge | California**

GFO-20-305 - The Next EPIC Challenge: Reimagining Affordable Mixed-Use Development in a Carbon-Constrained Future: Jeff was involved in the 2021 competition for affordable housing in working as a part of a housing, sustainability, and community engagement expert team for two winning proposals. <https://www.energy.ca.gov/solicitations/2020-12/gfo-20-305-next-epic-challenge-reimagining-affordable-mixed-use-development>

**Salt Lake City Neighborhood Housing | Salt Lake City, UT**

Jeff Davis donated architectural services to Salt Lake City Neighborhood Housing as they developed low-income housing on the west side of Salt Lake City. Jeff's design work was used to help develop plans and funding for future development.

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**Arts & Culture El Dorado Adaptive Reuse Artist Housing | Placerville, CA**

Set in the historic Gold Country of California's Sierra Nevada Mountains is the non-profit arts & culture El Dorado. In working with the City of Placerville Jeff completed a master plan for the arts district and designed the adaptive reuse of two National Historic Register buildings, the city's original city hall and fire house, into administration, gallery, and affordable artist housing. The housing was designed as live-work spaces for artists and created different sizes and layouts to accommodate a variety of art mediums.

## Professional and Community Service

*"We make a living by what we do, but we make a life by what we give."*

- Winston Churchill

### Boards, Committees, Volunteer, Outreach, and Academic Guest Instruction:

1988-Present	The Church of Jesus Christ of Latter-Day Saints (various teaching and leadership service callings and service projects)
2020 – 2022	Arch Nexus Director of Social Equity Community Outreach Programs
2020 – 2022	Sacramento Coalition for Digital Inclusion
2018 – 2022	Valley Vision Board of Directors; Sacramento
2018	Stockton Community Outreach
2018	Sugar House Community Outreach
2017	Daybreak Community Outreach
2015 – 2017	Kearns Community Outreach
2014-2016	Boise Community Outreach
2016	Consumes River College Guest Lecturer
2015 – 2018	Merit Badge Counselor – Boy Scouts of America
2015 -2016	Assistant Scout Master – Boy Scouts of America
2016-2017	City of Sacramento Cultural Master Plan Committee
2004 – 2015	Center for Documentary Arts Board of Directors
2014	21 <sup>st</sup> &21 <sup>st</sup> Parklet
2014	Greenwood Charter Community Outreach
2013	Glendale Community Outreach
2013	West Weber Elementary Architecture Presentation
2011	Venture Academy 9 <sup>th</sup> Grade Curricula Support / Volunteer Teaching
2011	Leonardo Museum Teaching Lab Volunteer
2009 – 2010	AIA Utah Board of Directors
2009 – 2010	AIA Utah Committee on Design and the Environment Board Liaison
2010	Educating Children Through Architecture, ECTA – Escalante Elementary
2010	Jr. Basketball Coach
2010	Mosquito Days Committee Treasurer / Grant Writer
2009	Millcreek Community Outreach
2009	AIA Utah TAP Committee Board Liaison
2009	AIA Utah Architecture in Healthcare Board Liaison
2009	Coach Pitch Baseball Coach
2009	Mosquito Days Grant Writer
2007 – 2009	AIA Utah Fellowship and Honors Committee Member
2005 – 2008	Western Weber County Township Planning Commission Vice Chair 2006, Chair 2007
2008	Mosquito Days Grant Writer
2007	University of Utah College of Architecture + Planning Architecture Graduate Design Studio Guest Lecture Dance Studios and Performing Arts Space
2007	2007 AIA Utah Awards Chair, Design and Achievement Awards
2007	T-Ball Baseball Coach
2007	Mosquito Days Committee Member
2006	Salt Lake Community College Architecture 2320 Architectural Rendering and Animation II Guest Lecturer – Visiting Critic
2005	The Leonardo; Sebastio Salgado Exodus Exhibit Donated Architectural Services

2004	Renovation of previous SLC Library into temporary Art Gallery
2004	Logan Community Outreach
2004	University of Utah College of Architecture + Planning
	Architecture 3051 Communications II
	Guest instructor for architectural design direction
2004	Salt Lake City Unity Center and Sorenson Center Expansion Health and Fitness Sub-committee Chair
2004	Educating Children Through Architecture, ECTA – Monroe Elementary
	Co-Instructor 4 <sup>th</sup> Grade Monroe Elementary Class
2003-2004	Salt Lake City Unity Center and Sorenson Center Expansion Advisory Board Steering Committee
2003-2004	Trinity AME (African Methodist Episcopal) Church – Historical Renovation and Addition Advisory Board Committee
2003	Trinity AME (African Methodist Episcopal) Church – Historical Landmark – rendering volunteer services
2003-2004	Salt Lake Neighborhood Housing – Home Design and Construction Document Volunteer Services
2003-2004	People's Freeway Community Council Chair
2003	People's Freeway Community Council 1 <sup>st</sup> Vice Chair
2002-2003	People's Freeway Community Council Secretary
2001	Salt Lake City Inter-modal Hub Architect Selection Committee

## Experience

Jan 2022 – Present  
Dec. 2002 – 2022

MSR Design  
Design Architect, Architectural Nexus  
Senior Principal, Director of Social Equity  
2505 E Parleys Way  
Salt Lake City, UT 84109  
(801) 924-5000

### Positions:

- Senior Principal
- Director of Social Equity
- Senior Principal
- Vice President Sacramento
- Director of Sustainability
- Executive Committee
- Principal
- Neighborhood Leader (Staff Manager)
- Associate Chair
- Associate

Fall Semester 2009

Visiting Faculty Graduate Design Studio Instructor Arch 6005  
University of Utah College of Architecture + Planning  
375 S. 1530 E. #235  
Salt Lake City, UT 84112-0370

Fall Semester 2004

Adjunct Associate Instructor, Design Workshop 2630  
University of Utah College of Architecture + Planning  
375 S. 1530 E. #235  
Salt Lake City, UT 84112-0370

Fall Semester 2003	Adjunct Associate Instructor, Design Workshop 2630 University of Utah College of Architecture + Planning 375 S. 1530 E. #235 Salt Lake City, UT 84112-0370
May 2001 – Dec. 2002	Intern Architect, Gould Evans Associates 380 W. 800 S. - Salt Lake City, UT 84101 (801)532-6100
2001 Spring Semester	Word & Image Basic Design Teaching Assistant Arch 2631 Tom Kass & Martha Bradley
2000 Spring Semester	Introduction to Architecture Teaching Assistant – Martha Bradley
Dec. 1999 - Jan. 2001	Intern Architect, Prescott Muir Architects 171 West Pierpont Ave. - Salt Lake City, Utah 84101 (801) 521-9111
August 1996 - Dec. 1999	Intern Architect, dka architecture, D. Kim Anderson Architect 165 South West Temple Street - Salt Lake City, Utah 84101 Suite #300 (801) 355-4558
July 1994 - August 1996	Missionary, The Church of Jesus Christ of Latter-day Saints Zurich Switzerland Mission; German Speaking
Dec. 1993 - July 1994	Draftsman, dka architecture, D. Kim Anderson Architect 165 South West Temple Street - Salt Lake City, Utah 84101 Suite #300 (801) 355-4558
June 1993 – Dec1993	Draftsman, Daniel Cook Architects, Residential Design Center - Ogden, Utah
June 1992 - June 1993	Mentee / Intern / Draftsman, Kenneth Hasenoehrl Architect Ogden, Utah
June 1991 - Nov. 1991	Custom Home Construction, Woodfield Custom Design North Ogden, Utah - Alan Woodfield (801) 782-430
Youth Work Experience prior to 1991	Knights Dairy – Milking Cows  Davis Custom Meat Cutting  Steven Davis Farm – Hay Hauler  Ervin Davis Farm – Hay Hauler  Davis Produce

## Application Form

### Profile

Karen Stone  
 First Name Middle Initial Last Name

[Redacted]  
 Email Address

Unemployed  
 Employer Job Title

[Redacted]  
 Home Address

[Redacted]  
 City

[Redacted]  
 Primary Phone

[Redacted]  
 Suite or Apartment

[Redacted]  
 State

[Redacted]  
 Postal Code

### Which Boards would you like to apply for?

Housing Trust Fund Advisory Board: Submitted

### Referred by:

[Redacted]

### Qualifications

#### Please tell us about yourself.

I am a retired individual with 2 adult children - a son with autism and a daughter who served in the Military as a nurse and received a traumatic brain injury in 2003. My son lives independently and my daughter lives with me. I am fortunate that I have a good education and have had some interesting opportunities throughout my life. I feel that this is an opportunity to learn more about the community in Salt Lake.

#### Why are you interested in serving on a board or commission?

The opportunity to learn about the community as well as my professional and personal experiences which would be beneficial to the board.

#### What education, work experience, or volunteer experience do you have that applies to the board you are applying for?

I have a Bachelor of Science in Applied Mathematics, I have a Masters Degree in business finance, I worked for Bank of America in the lending department, I have helped my husband develop an organization who assisted hospitals in recovering the most charges.

Karen Stone

**What unique perspectives could you bring to the board?**

I grew up in an upper class home and environment which continued into my adulthood. When I had an autistic child in the 60s I became a social outcast which provided me with a variety of experiences with attaining social services and equality in treatment.

  
Upload a Resume

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**Are you a current member of another Salt Lake County board or commission?**



**Race/Ethnicity \***

**District \***

☒ District 3

**Gender Pronouns \***

**Age Range \***



**Languages \***



**Political Affiliation**



# Karen Stone

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## Objective

I am a retired individual with 2 adult children - a son with autism and a daughter who served in the Military as a nurse and received a traumatic brain injury in 2003. My son lives independently and my daughter lives with me. I am fortunate that I have a good education and have had some interesting opportunities throughout my life.

## Related Experience

### **STORE MANAGER| RITE-AID| APRIL 1994 - 2007**

- Ordering Inventory
- Payroll
- Insurance companies to pay pharmacy
- Supervise Controlled Substance distribution
- Receiving freight

### **STORE MANAGER | THRIFTY DRUG | MAY 1983 – APRIL 1994**

- Ordering Inventory
- Payroll
- Insurance companies to pay pharmacy
- Supervise Controlled Substance distribution
- Receiving freight

### **OFFICE MANAGER | WILLIAM F. STONE & ASSOCIATES | JUNE 1980 – MAY 1983**

- Payroll
- Travel Arrangements for Accounting Staff
- Creating & Implementing Contracts with Hospitals
- Accounting
- Managing Office Staff

### **CONSTRUCTION PROJECT SUPERVISOR/VICE PRESIDENT | BANK OF AMERICA | JUNE 1966 – JUNE 1980**

- Construction Inspections – Inspecting foundation, walls, electricity, plumbing, etc.
- Manage Loan Officers, Escrow Dept., and Appraisers
- Managed Consumer Loans
- Marketing of new Bank of America Card

## Application Form

### Profile

Matthew R Dahl  
 First Name Middle Initial Last Name

[Redacted]  
 Email Address

Mesa City City Manager  
 Employer Job Title

[Redacted]  
 Home Address

[Redacted]  
 City

[Redacted]  
 Suite or Apartment

[Redacted]  
 State

[Redacted]  
 Postal Code

[Redacted]  
 Primary Phone

### Which Boards would you like to apply for?

Housing Trust Fund Advisory Board: Submitted

### Referred by:

[Redacted]

### Qualifications

#### Please tell us about yourself.

I have lived in Salt Lake County since 2004. My entire career has been dedicated to public service. I have 15 years of experience as a redevelopment project manager in Mesa and Salt Lake City. I am currently the City Manager for Mesa City, where I lead 90 employees in serving Mesa's 36,000 residents.

#### Why are you interested in serving on a board or commission?

I believe Utah's housing crisis is one of the most important issues facing the state. Access to safe and affordable housing is the foundation for individual and community success in areas such as education, economic development, and healthcare. It is my hope that I can support Salt Lake County's efforts to address housing issues in our communities through my experience in municipal government administration and redevelopment.

**What education, work experience, or volunteer experience do you have that applies to the board you are applying for?**

I have 15 years of experience as a redevelopment project manager in Salt Lake City and Mdiva e. During this time I gained significant experience in tax increment financing, real estate development, and construction management. Housing development was a central part of my portfolio while working in redevelopment, which allowed me to work and develop relationships with housing advocates, government agencies, and private developers. I also served for three years as a Commissioner on the Utah Commission on Housing Affordability, where I participated in the development of housing regulations. I currently serve as Mdiva e's City Manager. As City Manager, I have gained significant experience directly addressing housing needs within the community, as well as addressing related issues that also support housing affordability, preservation, and development. These issues include infrastructure development, and use planning, public safety, and code enforcement.

**What unique perspectives could you bring to the board?**

I bring the perspective of a city manager and redevelopment project manager. I have experience working with private and public organizations to fund and construct housing developments in a large and small cities. I also have experience administering municipal programs, policies, projects that support housing development and preservation.

  
Upload a Resume

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**Are you a current member of another Salt Lake County board or commission?**



**Race/Ethnicity \***

**District \***

☒ District 4

**Gender Pronouns \***

**Age Range \***



Languages \*

[REDACTED]

Political Affiliation

[REDACTED]

# Matt Dahl

## Experience:

### Midvale City– Salt Lake City, UT

**City Manager 2021-Present**

**Assistant City Manager 2019-2021**

**Redevelopment Director 2017-2019**

- Serve as chief administrative officer, leading 90 employees and serving 36,000 people.
- Serve as cities primary legislative liaison.
- Serve as city's chief budget officer, and supervise capital asset planning.
- Managed the preparation and approval of the Midvale City Housing Plan, Midvale Main Street Small Area Plan, and Main Street Form Based Zoning Ordinance.
- Directed the redevelopment of three RDA project areas, containing 800 acres of land and \$700,000,000 in value.
- Administered Redevelopment Agency budget.
- Managed real estate transactions. In 2017, managed the acquisition and disposition of 260 acres in the Jordan Bluffs Project Area.

### Utah Commission on Housing Affordability – Salt Lake City, UT

**Commissioner: 2018 - 2021**

- Considered and recommended policy proposals to address Utah's affordable housing crisis.
- Chaired the Commission's Leveraging Financial Resources Advisory Group (2018-2019)

### Utah Redevelopment Association – Salt Lake City, UT

**President: 2010-2015, 2017-2020**

**Vice President for Public Relations and Education: 2007-2010**

- Acted as a liaison between state legislators and redevelopment administrators on issues related to redevelopment, land use, economic development, and tax increment.
- Collaborated with state legislators, lobbyists, and redevelopment administrators in drafting legislation that amended the Community Reinvestment Agencies Act (Title 17C).
- Organized urban renewal seminars and provided training on issues pertaining to the creation of new urban renewal, community development, and economic development project areas.
- Managed Association's membership marketing and retention.

### Salt Lake City Corporation – Salt Lake City, UT

**Housing and Neighborhood Development Division Deputy Director: 2015-2017**

- Responsible for management and operations of the Housing and Neighborhood Development Division in the absence of the division director.
- Managed Salt Lake City's Real Estate Services, Capital Asset Management, and Housing Development Groups. .

- Responsible for the redevelopment of City-owned properties, including site planning, marketing, deal negotiation, and project oversight.
- Developed and manage Salt Lake City's Housing Innovation Lab, a public/private partnership to identify innovative designs, materials, and construction methods for affordable housing.

**Redevelopment Agency of Salt Lake City - Salt Lake City, UT**

**Senior Project Manager: 2011-2015**

**Project Manager: 2007-2011**

**Project Coordinator: 2004-2007**

- Managed public infrastructure projects with a combined cost exceeding \$10.0 million.
- Negotiated real estate development transactions with a combined value exceeding \$40.0 million.
- Administered Redevelopment Agency of Salt Lake City (RDA) Construction Loan Program. Originated and serviced over \$18.5 million in loans.
- Negotiated and administered contracts for construction, architectural, environmental remediation, transportation planning, and engineering services as part of infrastructure and real estate development projects.
- Researched, developed, and proposed real estate and infrastructure development plans, policies, programs, and projects for approval by the Salt Lake City Council.
- Managed two preservation projects that received Heritage Awards from the Utah Heritage Foundation.
- Successfully prepared federal grant applications for transit and environmental remediation programs.
- Negotiated and administered a \$3.0 million grant that partially funded the construction of 214 affordable housing units. The grant recipient was a local non-profit organization that provides services for homeless individuals and families.
- Managed the relocation of 117 single-room occupancy hotel tenants. Relocation assistance required coordination with housing and social service providers, as well as negotiating arrangements for the construction of replacement housing.
- Worked with private developers and public regulators in negotiating and administering Purchase and Sale and Development Agreements for the development of multi-family housing and commercial projects. Administration of the agreements included construction inspection, assistance with entitlements, budget oversight, and change order review. The process also required coordination with various local municipal departments, community councils, commissions, and the Salt Lake City Council.
- Developed and oversaw staff education program.
- Supervised a four-person development team.

**Education:**

**Colorado Mesa University   Grand Junction, CO**

**B.A., Social Science (Political Science and Economics): 1999-2003**

**Magna Cum Laude**

## Application Form

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### Profile

Michael

First Name

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Middle Initial

Maloy

Last Name

Home Address

Herriman City

Employer

Planning Director

Job Title

Home Address

City

State or Ap

State

Postal Code

Primary Phone

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### Which Boards would you like to apply for?

Housing Trust Fund Advisory Board: Submitted

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### Referred by:

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### Qualifications

#### Please tell us about yourself.

I am a University of Utah graduate with a Bachelor of Science degree in Urban Planning and have 24 years of professional experience in city planning. I am currently employed by Herriman City as Planning Director and teach part-time at the University of Utah in the City & Metropolitan Planning Department. I am also actively serving as a committee member with the American Planning Association Utah Chapter.

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#### Why are you interested in serving on a board or commission?

I am passionate about city planning and recognize the need for safe housing in nurturing communities. Through the pandemic, I have personally studied the impacts of racism in housing and equity in the United States, as well as the impact of events on society. While working for Salt Lake City, I was responsible for the creation of the first Accessory Dwelling Units ordinance in the city, and drafting zoning regulations for the new Homeless Resource Centers program.

**What education, work experience, or volunteer experience do you have that applies to the board you are applying for?**

Beyond my formal education, I am a well-known advocate for reading professional literature, which complements and extends the benefits of practical experience. Since graduation, I am read over 80 books on city planning, history, urban design, and related social issues. And in addition to my professional experience, I served for eight years on the North Tooele City Special Service District as a voting Board Member and was responsible for district maintenance of public improvements within a large residential neighborhood.

**What unique perspectives could you bring to the board?**

As a city planner with 24 years of experience in six counties along the greater Wasatch Front, I have listened to and advised members of the general public, appointed and elected officials, property owners, and development partners on how to make "great communities happen." which includes safe, accessible, and desirable housing. Through these experiences, I have learned that good urban designs achieve--and necessary--for a household demographics, incomes, types, and scales.

  
Upload a Resume

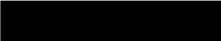
**Demographics**

Some boards and commissions require membership to be racially, politically or geographically proportionate to the general public. The following information helps track our recruitment and diversity efforts.

**Are you a Salt Lake County employee?**



**Are you a current member of another Salt Lake County board or commission?**



**Race/Ethnicity \***

**District \***

☒ District 2

**Gender Pronouns \***

**Age Range \***



**Languages \***



Political Affiliation

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[REDACTED]

## Michael D. Maloy, AICP

### Education and Experience

- Bachelors of Science degree in Urban Planning, University of Utah (2003)
- Received certification from the American Institute of Certified Planners (2006 – present)
- National Community Planning Month Chair for Utah Chapter of the American Planning Association (2006 – present)
- Editor of the *Utah Planner*, the official newsletter of the Utah Chapter of the American Planning Association (2007 – 2021)
- Presented at local and national conferences for Utah League of Cities and Towns, Utah Chapter of the American Planning Association, National Collegiate Schools of Planning, and American Planning Association
- Approximately 24 years of broad professional city planning experience

### Employment History

<b>Herriman City</b> (12/2017 to present)	<i>Planning Director.</i> Oversee city planning activities and staff within one of the fastest-growing cities in the United States, which grew 128% from 2010 to 2020 and has a population estimate of 58,198 in July 2021 (United States Census Bureau).
<b>University of Utah</b> (01/2010 to present)	<i>Associate Instructor.</i> Design and instruct an annual semester-length course on planning literature for undergraduate and graduate students in the Department of City & Metropolitan Planning. Also, serve on a bi-annual Graduate Student Admissions Review Committee.
<b>Salt Lake City</b> (01/2007 to 12/2017)	<i>Senior Planner.</i> Duties included current and long-range planning—completing more than 500 projects. Assigned as Interim Team Leader for Long Range Planning section in 2007. Promoted to Senior Planner in 2015 and served as Planning Intern Supervisor until December 2017.
<b>City of Taylorsville</b> (09/2000 to 01/2007)	<i>City Planner.</i> Performed long-range and current planning services for an “inner ring” suburban community with a population of 60,000. Primary responsibilities included: 1) assisted general public with land use questions, requests, and applications for commercial and residential development, 2) coordinated with Community Development Director agenda items for Planning Commission meetings and pending development requests, 3) provided professional and technical support to the Planning Commission, Board of Adjustment, City Council, Mayor and other members of City staff, 4) authored and presented various technical reports and multi-media displays for public hearings, and 5) updated zoning code, subdivision ordinances, and general plan.
<b>Tooele City</b> (03/1999 to 09/2000)	<i>Community Development Director.</i> Responsible for supervision of twelve (12) employees, including City Building Official, Plans Examiner, and four (4) Building Inspectors. Also responsible for managing an annual budget of \$695,000.00. Duties included: 1) serving as city planning advisor to Mayor, Planning Commission, and City Council, 2) assisting all members of the public with both commercial and residential development applications while ensuring city zoning and general plan compliance, and 3) routinely engaged in public speaking, media relations and public presentations regarding city planning and development issues.
<b>Midvale City</b> (04/1998 to 03/1999)	<i>Associate City Planner.</i> Responsibilities included: 1) published staff reports for Planning Commission and Board of Adjustment, 2) GIS coordination and implementation, 3) updated general plan and zoning ordinances as needed, 4) reviewed business license applications, 5) coordinated staff review of development proposals, and 6) provided customer service answering questions relative to general plan goals and zoning ordinance regulations.
<b>Woods Cross City</b> (06/1997 to 04/1998)	<i>Planning Intern.</i> Employed part-time in the Community Development Department. Responsibilities included: 1) zoning enforcement, 2) preliminary site plan review, and 3) home occupation permit review.

### Associations

American Planning Association (APA) • American Institute of Certified Planners (AICP) • APA-Utah Chapter • Congress for the New Urbanism-Utah Chapter

*“Never doubt that a small group of thoughtful, committed citizens can change the world – indeed it is the only thing that ever has.”*  
Margaret Mead, American Anthropologist, 1901-1978

# STEPHANIE WHITE

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## **SUMMARY:**

Dedicated professional with 20 years of banking experience. Expertise includes Community Reinvestment Act ("CRA") regulations, governance, portfolio management, community involvement and leadership.

## **EXPERIENCE:**

### **Comenity Capital Bank**

Director, CRA Compliance / CRA Officer (Jan 2020 – present)

- Develops, implements and manages all aspects of Banks' (Comenity Capital Bank and Comenity Bank) CRA programs, including developing program strategy and managing regulatory exams
- Ensures the Bank fulfills its regulatory CRA requirements, is in compliance with all CRA related laws and regulations and maintains its "outstanding" CRA rating
- Finds, structures and originates new CRA opportunities
- Reports on CRA activities to the Bank's Board of Directors and CRA Committee
- Coordinates with internal and independent auditors to ensure compliance issues are properly addressed
- Leads philanthropic activities including donations, sponsorships and volunteer events
- Cultivates relationships with community, charitable and non-profit organizations

### **UBS Bank USA, Salt Lake City, UT**

CRA/Community Development Officer (Jan 2014 through Jan 2020)

- Developed, implemented and managed all aspects of the Bank's CRA program, including writing FDIC approved strategic plans
- Developed program strategy and managing regulatory exams
- Managed all aspects of an \$850+ million community development portfolio (operations, collections, covenant compliance, relationship management, etc.)

CRA Analyst/Assistant Corporate Secretary (July 2006 - Jan 2014)

- Developed methods to demonstrate and monitor the profitability of the CRA portfolio as well as prepared income and balance sheet projections
- Supported development and implementation Bank's CRA Strategic Plan
- Assisted in structuring, analyzing and originating CRA loans and investments
- Prepared analyses and reports for the Bank's Board of Directors and CRA Committee
- Managed over \$500,000 of charitable donations per year
- Maintained corporate records, oversaw governance process for Bank and Board of Directors' committees, ensured Bank records were maintained appropriately and submitted to Bank examiners as requested

### **First Security Corporation, Salt Lake City, UT**

Asset/Liability Analyst (1993-1996)

- Managed Asset/Liability forecasting models
- Prepared analyses and reports for Asset/Liability management
- Monitored and reported Corporation's derivative activity
- Determined Corporation's cost of funds for Commercial Lending
- Managed Transfer Pricing System for entire Corporation

## **First Security Bank of Utah, Salt Lake City, UT**

Commercial Credit Analyst (1992-1993)

- Analyzed commercial customers' financial statements
- Prepared in-depth analyses for the Commercial Lending Committee

## **EDUCATION:**

- B.A. in Accounting, University of Utah
- UBS Wealth Management Americas Ascent Leadership Program
- Utah Banker Association's Executive Development Program

## **COMMUNITY INVOLVEMENT:**

Utah Community Action (2008-present) – Member, Board of Trustees, past Chairman of the Board and Treasurer

- Utah Community Action is a \$25+ million, multi-faceted nonprofit organization that helps low-income individuals and families overcome barriers to self-sufficiency. Its mission is to empower individuals, strengthen families and build community through self-sufficiency and educational programs.

Rocky Mountain Community Reinvestment Corporation (2014-present) – Member, Board of Trustees and Chairman of the Board

- Rocky Mountain Community Reinvestment Corporation is a nonprofit organization that, through sustainable direct lending and related efforts, facilitates the development of affordable housing and communities facilities that serve low to moderate income families and underserved communities throughout the Rocky Mountain Region.

Salt Lake County Community and Support Service Advisory Council Member (Sept 2017 – Aug 2021)

- The Salt Lake County Community and Support Services Advisory Council acts in an advisory capacity to the Salt Lake County Mayor and makes recommendations regarding funds to provide social services to County residents.

Junior Achievement of Utah (2016-2019) – Member, Board of Trustees and Executive Committee Member

- Junior Achievement of Utah is a nonprofit organization that educates Utah's students in work readiness, entrepreneurship and financial literacy through experiential, hands-on programs.

Guadalupe Schools (2017-2020) – Member, Board of Trustees and Investment Committee Member

- Guadalupe School is a nonprofit organization that transforms lives through education through 5 programs providing early childhood educations, elementary school, and adult English language

## Application Form

### Profile

Stephan e

irs Name

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Las Name

[Redacted]

mail Address

Comen ty Cap ta Bank

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CRA Off cer

Job ile

[Redacted]

Home Address

[Redacted]

City

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S a e

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Pos al Code

[Redacted]

Primary Phone

### Which Boards would you like to apply for?

Hous ng Trust Fund Adv sory Board: Subm tted

### Referred by:

[Redacted]

### Qualifications

#### Please tell us about yourself.

I have been a Sa t Lake County res dent for a but one of the ast 34 years. I am marr ed w th three grown ch dren and a b ack ab.

#### Why are you interested in serving on a board or commission?

I am pass onate about mprov ng our commun ty, address ng ts needs and he p ng peop e thr ve. One of the b ggest ssues address ng our commun ty s affordab e hous ng. Affordab e hous ng s essent a for hea thy, susta nab e commun t es. Lack of stab e hous ng has more of an mpact on one's emp oyment than the oss of emp oyment has on the ab ty to ma nta n stab e hous ng.

**What education, work experience, or volunteer experience do you have that applies to the board you are applying for?**

I have been a banking professional for over 20 years with expertise primarily in community development. Much of my work experience includes finding ways our bank can help address affordable housing. I manage several of the bank's loans and investments that provide affordable housing for the low to moderate income households within our community. I am currently serving on the board of Utah Community Action so I am well aware of the population that needs housing assistance, an affordable place to live and the challenges that come without it. I am also serving on the board of Rocky Mountain Community Reinvestment Corporation that finances many of the affordable housing projects throughout the county.

**What unique perspectives could you bring to the board?**

My professional role as an investor and lender of affordable housing projects could bring a different perspective to the board as someone who has experience evaluating the viability of these types of housing projects.



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**Demographics**

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**Are you a Salt Lake County employee?**



**Are you a current member of another Salt Lake County board or commission?**



**Race/Ethnicity \***

**District \***

☒ District 4

**Gender Pronouns \***

**Age Range \***



**Languages \***



Political Affiliation

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[REDACTED]

**SLCo Housing Trust Fund Advisory Board (HTFAB) Roster**  
**Membership & Term Dates**  
 (Updated August 2, 2022)

Advsory Board Vice Chair	TBD at frst meeting
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Name	HTFAB Title	Area(s) of Expertise	Date	Date	Notes/Comments
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1	Jeff Davis	Member	Architecture, Housing Development, Urban Design	8/16/2022	12/31/2023	2-year term, initial term
2	Matt Dahl	Member	Housing Development, Housing Services	8/16/2022	12/31/2023	2-year term, initial term
3	Dejan Eskic	Member	Housing Development, Economics	8/16/2022	12/31/2024	3-year term, initial term
4	Michael Maloy	Member	Urban Planning	8/16/2022	12/31/2023	2-year term, initial term
5	Claudia O'Grady	Member	Housing Development, Housing Services	8/16/2022	12/31/2024	3-year term, initial term
6	Susan Petheram	Member	Urban Design, Urban Planning	8/16/2022	12/31/2022	1-year term, initial term
7	Karen Stone	Member	Lived Experience, Housing Services	8/16/2022	12/31/2022	1-year term, initial term
8	Stephanie White	Member	Economics, Housing Development	8/16/2022	12/31/2024	3-year term, initial term
9	Vacancy	Member	Lived Experience, Housing Services		12/31/2022	1-year term

HTFAB Terms - Initial appointments designate three members to serve one year, three members to serve two years and three members to serve three years.

Any fraction of a year in the initial appointment shall be considered a full year. Thereafter, all appointments shall be made for a three year term.

Each members' term of office shall expire on the last day of the applicable calendar year.

Member shall be limited to no more than three consecutive terms each.

HTFAB shall consist of nine appointed members, at least two of whom qualify for affordable or special needs housing benefits. Six members shall have expertise or experience in one or more of the following six areas: urban design, public asset management, architecture, urban planning, housing services/development, and economics.