

Salt Lake County

Pay For Success Portfolio Briefing



AGENDA

- + **Project Progress: *Luke Tuttle, Sorenson Impact Center***
- + **Evaluation Update: *Dr. Kort Prince, Utah Criminal Justice Center***
- + **Financial Update: *Jolyn Metro, Sorenson Impact Center***
- + **Next Steps: *Luke Tuttle, Sorenson Impact Center***

Project Progress

Luke Tuttle

Sorenson Impact Center

Salt Lake County PFS Timeline

Pilot period conclusion



HNJ & REACH begin full implementation



Ongoing service delivery



PFS projects conclude



Stakeholders reviewed results of HNJ and REACH pilot periods and both projects moved into full implementation.

Project performance is managed by Sorenson Impact and UCJC publishes annual evaluation reports.

Project will end 6 years (24 quarters) after project launch, culminating with final reports produced by UCJC. Repayments made, contingent upon evaluation reports, in 2022 and 2023.

Project Management

Key Lessons and Milestones

- + Both projects have implemented pathways for project sustainability beyond the Pay for Success funding.

The Road Home launched a Rapid Rehousing program for singles in January 2022 modeled after the HNJ model.

First Step House began enrolling non-REACH participants into similar services beginning at the end of REACH randomization in June 2020.



Ongoing Data Monitoring



Close Collaboration with Stakeholders



National Leadership

Evaluation Update

Dr. Kort Prince, PhD
Utah Criminal Justice Center

Number of Individuals Participating

For REACH, randomization has ended (as of June 30, 2020):

252 individuals were randomized into treatment and 462 into the comparison group.

Of the 252 treatment cases, 167 had enrolled in the program (66.3%).

For HNJ, randomization has ended (as of June 30, 2021):

373 individuals were randomized into treatment and 450 into the comparison group.

Of the 373 treatment cases, 296 had moved into housing (79.4%).

HNJ Outcomes Through Year Four

Payable Metrics

Months without shelter or jail (relative) – The number of months in which an individual does not reside (for one or more days) in an emergency shelter or jail post-randomization grace period.

Mental health services (relative) – Percent of clients with post-randomization county mental health service enrollments or, for HNJ, services provided by the HNJ clinician.

Substance abuse services (relative) – Percent of clients with post-randomization county substance abuse service enrollments or, for HNJ, services provided by the HNJ clinician.

Graduation to permanent housing (absolute) – Number of clients who, between 12 and 24 months post randomization, graduate to permanent housing.

HNJ Outcomes Through Year Four

Observed Differences

Metric	Treatment Count	Comparison Count	Count Difference ¹
Housing Stability	2,344	1,497	847
Mental Health Services ²	Metric deferred to account for TAM data		
Substance Abuse Services ²	Metric deferred to account for TAM data		
Graduation to Permanent Housing	58	NA	NA

¹ The observed differences would likely both under (SA, MH) and overestimate (Housing Stability) outcomes due to control cases “disappearing” from the county; the evaluation plan includes a methodology to address this issue and that method has been adopted by the Executive Committee. Because of that, the comparison count is not an observed count; it is derived from a fixed value.

² Metric would currently be underreported due to data access limitations; beginning next year, the project will include Medicaid data.

HNJ Outcomes Through Year Four

Payable Outcomes

Outcome	Effect Favors	Significant?
Months without shelter of jail	Neither	No ¹
Mental health services	Treatment	Yes
Substance abuse services	Neither	No
Graduation to permanent housing	NA	NA

¹ The observed effect is now marginal and the reduction in size is likely due to loss of comparison cases in the community. An alternative methodology is in place to account for the issue for payment purposes.

REACH Outcomes Through Year Four

Payable Metrics

Statewide arrests (relative) – Number of arrests reported from the Salt Lake County Jail and by the Bureau of Criminal Identification (statewide).

Incarceration days (relative) – Number of days incarcerated in either the Salt Lake County Jail or a Utah prison (statewide).

Employment (relative) – Number of quarters with employment (two years).

Treatment engagement (absolute) – Number of clients who received 200 hours of treatment services directly related to criminogenic needs during the first six months post-program enrollment.

REACH Outcomes Through Year Four

Observed Differences

Metric	Treatment Count	Comparison Count	Count Difference
Statewide Arrests	314	422	108
Incarceration Days ^{1,2}	8,459	15,050	6,591
Employed Quarters ²	395	306	89
Treatment Engagement ³	33	NA	NA

¹ Temporarily a three-year metric due to misalignment between the economic model and evaluation plan.

² Includes cases that have finished observation only.

³ Metric has completed observation.

REACH Outcomes Through Year Four

Payable Outcomes

Outcome	Effect Favors	Significant?
Statewide Arrests	Treatment	Yes
Incarceration Days	Treatment	Yes
Employment	Treatment	Yes
Treatment Engagement	NA	NA

Financial Update

Jolyn Metro

Sorenson Impact Center

Service Provider Disbursements to Date

	REACH	HNJ
Total Disbursements to Date	\$4,288,541	\$4,068,768
Remaining Disbursements	\$99,176	\$0
Total	\$4,387,717	\$4,068,768

Total Outcome Payments to Date

HNJ		REACH	
Months without Shelter or Jail	\$3,753,054.55	Statewide Arrests	\$0
Mental Health Services	\$0	Incarceration Days	\$1,891,881
Substance Abuse Services	\$0	Employed Quarters	\$40,050
Graduation to Permanent Location	\$179,400	Treatment Engagement	\$191,400
Total Outcome Payments To Date	\$4,087,454.05	Total Outcome Payments To Date	\$2,123,331
<i>Possible Outcome Payments Remaining</i>	\$1,462,545.95	<i>Possible Outcome Payments Remaining</i>	\$3,826,669

Next Steps

Jolyn Metro
Sorenson Impact Center



Future Reports & Success Payments



Reports	Year 5 Report	Final Report
HNJ	May 2022	March 2023
REACH	Nov. 2022	Sept. 2023



Payments	Year 5 Success Payments	Final Payment
HNJ	July 2022	April 2023
REACH	Jan. 2023	Oct. 2023

Key Contacts

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- + **Mayor's Representatives**
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