

TO: Michelle Hicks, Mayor's Administration
FROM: Heather Edwards, Health Department
DATE: November 8, 2021
RE: Board of Health Member Appointments Request

Michelle,

The Salt Lake County Board of Health currently has one vacancy with the completion of Board terms for the following:

- Dr. William Cosgrove, physician licensed in Utah

In addition, we are requesting to have Board Chair, Dr. Dorothea Verbrugge, upcoming vacancy filled, as she will end her term with the Board on December 31, 2021. The following are recommendations for Board nominees that will fulfill qualifications as outlined in Board bylaws:

Physician licensed in Utah:

Stacey Bank, MD – is the Medical Director at the University of Utah Intensive Outpatient Clinic in Salt Lake County and lives in Salt Lake City, Council District #4. Dr. Bank oversees an integrated clinic for high-risk patients with both complex medical and behavioral health needs and works closely with the population health services at the University of Utah and is passionate about identifying and treating health issues that affect specific members of the community, as well as the community at large. She has been recommended by both Karen Crompton, Human Services Director, and Deputy Mayor Erin Litvack. This appointment would be for one 3-year term from July 1, 2021 – June 30, 2024.

Kencee Graves, MD – is the Associate Chief Medical Officer and Associate Professor at the University of Utah Health in Salt Lake County and lives in Millcreek, Council District #4. Dr. Graves has worked closely in the past on developing plans that will keep our community, children, and health care work force safe and healthy and has served on the Fourth Street Clinic Board since 2019. She often sees patients that don't have the ability to advocate for themselves that are diverse in age, gender, race, ethnicity, illness, and life experiences. She has been recommended by Mitchell Park, Council District Attorney. This appointment would be for one 3-year term from July 1, 2021 – June 30, 2024.

Thank you for your work on behalf of the Board of Health to forward our nominees for Mayor approval. Should you have any questions regarding this request, please do not hesitate to contact me at 385-468-4117.

Thank you,



Heather Edwards
Department Administrative Assistant

Application Form

Profile

Stacey _____ Bank _____
First Name Middle Initial Last Name

Email Address

University of Utah Intensive _____ Medical Director/Physician _____
Employer Job Title

Home Address

Suite or Apt

City

State

Postal Code

Primary Phone

Which Boards would you like to apply for?

Board of Health: Submitted

Referred by:

Qualifications

Please tell us about yourself.

I am a physician with 20 years experience and a lifelong resident of Salt Lake County. I love spending time with my husband and our two beautiful daughters, ages 8 and 10. That all keeps me very busy, but when I have time, I love to walk my dogs, cook, knit, watch sports, and I am so excited to get back to traveling. I keep up on current events and politics, and don't mind discussing any topic with any person. I am an outspoken ally for marginalized communities and a tireless advocate for equity and inclusion. I take pride in my work and always want to be an example of integrity and compassion to my daughters.

Why are you interested in serving on a board or commission?

Spending the majority of my life in Salt Lake County, I have witnessed its growth and change, for better and worse. Being on the SL County Board of Health would be an opportunity to use the skills and knowledge I've acquired from my life's work to advocate for the health and well-being of members of my beloved community.

What education, work experience, or volunteer experience do you have that applies to the board you are applying for?

I am a primary care physician and medical director of the University of Utah Intensive Outpatient Clinic, an integrated clinic for high-risk patients with complex medical and behavioral health needs. I have experience with committee work at a high level, leading a team, and confidently making decisions that have big impact. I work closely with the Population Health service line at the U, which is a field that can identify and treat health issues that affect specific members of a community, as well as the community at large.

What unique perspectives could you bring to the board?

When I presented our clinic model to the County's CJAC last year, Mayor Wilson commented on her admiration for "meeting our patients where they are". I have adopted that phrase (always giving credit to the Mayor), because I feel it really identifies and explains what makes our clinic unique. We find a way to take the individual story of a patient and create a treatment plan that for that specific person at that moment. That way of practicing has allowed me to look widely at all situations and identify specific needs, instead of making "one size fits all" decisions. That also requires the understanding that as situations change, plans may need to change. Whether it's the way I interact with my girls, prepare food for a dinner party, or help keep a medically complex patient off the streets and out of the hospital, I use compassion and forward thinking to assess a situation and meet the needs at hand, while recognizing the need for adaptability. As a result, my unique perspective is one that includes not only "Where are we now?" but "What happened to get us here?" and "What will happen if we do or don't change course?".

[SB_CV.pdf](#)

Upload a Resume

Demographics

Some boards and commissions require membership to be racially, politically or geographically proportionate to the general public. The following information helps track our recruitment and diversity efforts.

Are you a Salt Lake County employee?

Yes No

Are you a current member of another Salt Lake County board or commission?

Yes No

Race/Ethnicity *

District *

District 4

Gender Pronouns *

Age Range *



Languages *

English

Political Affiliation



Stacey Bank, MD

EDUCATION

- Family Medicine Residency, University of Utah Department of Family and Preventive Medicine. July 2002-2005
- Doctorate of Medicine, Georgetown University School of Medicine. August 1998-June 2002
- Bachelor of Science in Exercise Physiology, University of Utah. August 1993-June 1997

PROFESSIONAL EXPERIENCE

- **University of Utah Intensive Outpatient Clinic Medical Director**, Salt Lake City, Utah. September 2019-Present
 - Outpatient primary care practice, caring for and coordinating care for a medically and socially complex patient population
 - Work closely along side a multidisciplinary team to achieve desirable health outcomes and lower cost
 - Medical director, responsible for oversight of entire team, including supervision of advance practice providers
 - Closely involved with organization and financial operations of the clinic, responsible for large operating budget and overseeing outcomes
- **Veteran's Administration**, Salt Lake City, Utah. September 2018-September 2019
 - Outpatient primary care practice, caring for and coordinating care for veterans of the US Armed Forces, including specialty practice in the Veterans Women's Health Clinic
- **Granger Medical Clinic**, Salt Lake City, Utah. May 2016-September 2018
 - Outpatient ambulatory practice in a large multi-specialty private practice, newborn through senior care
 - Treat high volume of patients daily, acute and chronic care, specialist referral and coordination of care, minor procedures, routine preventive services
- **Millcreek Primary Care**, Salt Lake City, Utah. March 2008-May 2016
 - Outpatient ambulatory practice in a clinic owned and operated by Hospital Corporation of Association Mountain Star Division, newborn through senior care
 - Treat high volume of patients daily, acute and chronic care, specialist referral and coordination of care, minor procedures, routine preventive services
- **St. Mark's Hospital Emergency Room Fast Track**, Salt Lake City, Utah. 2006-2008
 - Acute care for minor injuries, lacerations, and illnesses working along side ER physicians
- **Granger Medical Center Urgent Care**, Salt Lake City, Utah. 2006-2008
 - Acute care and triage for minor injuries, laceration, illnesses, arranging follow-up and consulting specialists as needed

- **Private Practice**, Salt Lake City, Utah. July 2005-February 2008
-Two-physician practice traditional outpatient practice
- **Family Medicine Resident**, University of Utah Department of Family and Preventive Medicine, Salt Lake City, Utah. July 2002-June 2005
-Outpatient Resident Clinic at University Sugarhouse Clinic
-Inpatient duties at University of Utah, Salt Lake Regional Medical Center, and Primary Children's Hospital
- **Frontier Nursing Service Intern**, Hyden, Kentucky. August 1997-December 1997
-Intern in a rural healthcare setting, responsible for nursing duties, assisting physicians with clinic duties and procedures, tutoring in local schools, and attending midwifery classes

CERTIFICATION AND LICENSURE

- American Board of Family Medicine, Board Certified, 2005-Present
- BLS, CPR Certified
- Utah State Medical License, 2003-present
- Buprenorphine prescribing waiver- current
- Medical Cannabis Qualified Medical Provider- current
- Controlled Substance/DEA License, 2003-present

PROFESSIONAL ORGANIZATIONS

- American Academy of Family Physicians, 2000-present
- Utah Academy of Family Physicians, 2000-present

AWARDS AND HONORS

- Best of Utah (City Weekly Publication) "*Best General Physician*", February 2018
- Patient Satisfaction Award, HCA Healthcare, 2015.
- Utah Resident Delegate, National Conference of Family Medicine Residents and Medical Students, Kansas City, Missouri. July 2004.
-Selected to serve as the representative for all state Family Medicine residents at the annual national conference

- Robert Graham Center Health Policy Intern, Washington DC. March 2004-May 2004.
-Selected for an internship with the American Academy of Family Physicians to study health policy, complete an independent research project, attend Congressional meetings, and learn governmental health affairs
- Academy of Medicine of Washington DC Bioethics Essay Award, *Medical Futility: A Student's Perspective*, 2000.
- Dean's List, University of Utah 1993-1995
- Honors at Entrance Academic Scholarship, University of Utah 1993

RESEARCH AND PRESENTATIONS

- “Intensive Outpatient Clinic: A Comprehensive Care Model”
Conference presentation, Medicaid Managed Care Summit
Miami, Florida October 2021
- “Intensive Outpatient Clinic: A Comprehensive Care Model”
Conference presentation, Association of Academic Health Centers Annual Meeting
Virtual presentation, October 2020
- Teen to Adult Healthcare Transition Summit
Panelist, Primary Children's Medical Center
Salt Lake City, Utah, October 2020
- “Intensive Outpatient Clinic: A Comprehensive Care Model”
Conference presentation, University of Utah Addictions Update
Salt Lake City, Utah, May 2020
- “May I Speak to a Doctor: A Resident's Assessment of its Phone Call System”
Poster Presentation, Society of Teachers of Family Medicine Annual Meeting
New Orleans, Louisiana, April 2005
- “When Chronic Care Becomes End-of-Life Care: Bridging the Gap”
Poster Presentation, World Conference of Family Doctors Annual Meeting
Orlando, Florida, October 2004
- “Periodic Health Exams”
Resident Didactic Teaching Session, Department of Family Medicine
Salt Lake City, Utah September 2004
- “Extended Cycle Oral Contraceptives”
Grand Rounds, Department of Family and Preventive Medicine
Salt Lake City, Utah June 2004

- “Oral Antibiotics for Acute Bacterial Conjunctivitis in Children”
Research Assistant, with D. Stampfl and P. Fischer
Infectious Disease Society of America Annual Meeting, 1997
- “Technological Advancements in Sports Science”
Slide Presentation, National Collegiate Honors Conference
San Francisco, California, November 1996

COMMITTEE WORK

- Women's Veteran Health Committee Member, Salt Lake City VA, 2018-2019
- Utah Academy of Family Physicians Committee Member, 2012-2015
- HCA Physician Services Advisory Committee Member, 2010-2012
- Residency Redesign Committee, University of Utah Department of Family and Preventive Medicine
Salt Lake City, Utah, 2004-2005
- Honors Student Advisory Committee, University of Utah
Salt Lake City, Utah 1993-1997, Chair 1996-1997

UNIVERSITY ACTIVITIES

- “Common Conditions in Primary Care”
Lecture to University of Utah Psychiatry Residents, October 2020
- University of Utah School of Medicine Admissions Interviewer, 2020
- Facilitator- Medical Error Disclosure module for interdisciplinary team of students, University of Utah, 2020
- Adjunct Faculty, University of Utah Department of Family and Preventive Medicine. 2008-Present
-Volunteer Preceptor for 3rd and 4th year medical students during their required Family Medicine rotation
- Resident Recruiter- National Conference of Family Medicine Residents and Medical Students,
Kansas City, Missouri, 2004
- Family Medicine Interest Group- Founding Member, Georgetown University, 1998-2002
- Georgetown Class Council Student-Faculty Liaison, Georgetown University, 1998-2002
- University of Utah Athletics Office Employee, 1993-1997

COMMUNITY SERVICE

- Legal Aid Society of Salt Lake, Fundraising Committee Member
- Girls on the Run Coach
- YWCA Teen Moms Program, Health Educator
- Utah Arts Festival, Volunteer Medical Staff
- Avon Breast Cancer 3-Day Walk, Volunteer Medical Staff
- Boys and Girls Club of Washington DC, Volunteer Mentor
- Habitat for Humanity of Washington DC, Volunteer Builder

PERSONAL AND PROFESSIONAL INTERESTS

- Women's health, preventive medicine, comprehensive family care
- Health inequalities and social determinants of health
- Traveling, cooking, camping, knitting, and staying active with my husband, two daughters (ages 10 and 8), and two big dogs

REFERENCES

- Available upon request

Application Form

Profile

Kencee _____ K _____ Graves _____
First Name Middle Initial Last Name

Email Address

University of Utah Health _____ Associate Chief Medical Officer;
Employer Job Title Associate Professor

Home Address

Suite or Apt

City

State

Postal Code

Primary Phone

Which Boards would you like to apply for?

Board of Health: Submitted

Referred by:

Qualifications

Please tell us about yourself.

I am a physician administrator who practices both hospital medicine and palliative medicine clinically at the University of Utah. I am also a parent. Over the past 19 months, I have worked extensively on developing plans that will keep our community, children and health care work force safe and healthy. I believe that there are a number of factors at the county level that have significant impact on our health, both as individuals and as a population.

Why are you interested in serving on a board or commission?

The Salt Lake County Board of Health is responsible for determining the general public health policies the department follows. As a hospital medicine physician, I often see heart breaking cases of people who fall through the cracks of public health policies. I believe that the best way to address an issue is to learn more about it and work with others in a community to address it.

What education, work experience, or volunteer experience do you have that applies to the board you are applying for?

For further details, please see my attached CV. Briefly, I completed medical school at University of Utah in 2010 and then completed internal medicine residency in 2013 at the same institution. I served as a chief medical resident and then joined faculty in 2014. I have led a number of initiatives to improve care at the University. I joined the Fourth Street Clinic Board in 2019, and this opportunity has provided me the opportunity to learn about board function as well as a unique population within our community.

What unique perspectives could you bring to the board?

In my clinical role, I often see patients that don't have the ability to advocate for themselves. The patients I care for are a diverse group in age, gender, race, ethnicity, illness and life experience; and I would be able to represent them. Also, I would bring a unique perspective as an inpatient physician.

[K. Graves_AAMC_CV_07.27.2021.pdf](#)

Upload a Resume

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Race/Ethnicity *

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District 4

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Age Range *

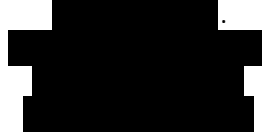
Languages *

English

Political Affiliation



Kencee K. Graves, MD, FACP
Associate Professor of Medicine



Last updated: July 27, 2021

Education

Fellowship, Hospice & Palliative Medicine, University of Utah, Salt Lake City, Utah	2018-2019
Chief Resident, Internal Medicine, University of Utah Health, Salt Lake City, Utah	2013-2014
Residency, Internal Medicine, University of Utah, Salt Lake City, Utah	2010-2013
M.D., University of Utah School of Medicine, Salt Lake City, Utah	2006-2010
B.S. in Biology, Minor in Psychology, College of Idaho, Caldwell, Idaho	2000-2004

Current Position(s)

Inpatient Hospice & Palliative Medicine Faculty University of Utah Health Salt Lake City, Utah	2020-present
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Associate Chief Medical Officer – Inpatient Health University of Utah Health Salt Lake City, Utah	2020-present
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Associate Chief Medical Quality Officer University of Utah Health Salt Lake City, Utah	2018-2020
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Academic Hospitalist University of Utah Salt Lake City, Utah	2014-present
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Professional Experience

Associate Program Director for Quality & Patient Safety Internal Medicine Residency Program University of Utah School of Medicine Salt Lake City, Utah	2014-2018
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Chief Resident Department of Internal Medicine University of Utah School of Medicine Salt Lake City, Utah	2013-2014
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Academic Appointments

Associate Professor of Medicine Department of Internal Medicine	2020-present
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Salt Lake City, Utah

Assistant Professor of Medicine Department of Internal Medicine University of Utah School of Medicine Salt Lake City, Utah	2014-2020
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Other Positions and Experience

Associate Medical Director, Inspiration Hospice, Salt Lake City, Utah	2016-2017
Associate Physician, University Neuropsychiatric Institute, Salt Lake City, UT	2012-2013
Certified Nursing Assistant, St. Luke's Regional Medical Center, Boise, Idaho	2006
Certified Nursing Assistant, St. Luke's Regional Medical Center, Boise, Idaho	2000-2004

Certification and Licensure

	Years
Diplomate, American Board of Internal Medicine	2013-2020
Utah State Medical License (active)	2012-2020
DEA Certificate	2011-2020

Professional Memberships and Activities

American College of Healthcare Executives (ACHE)	2021-present
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American Academy of Hospice and Palliative Medicine (AAHPM)	2019-present
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Society of General Internal Medicine (SGIM)	2018-present
Mountain West Region President and Board of Regional Leaders	2019-2020
Association of Chiefs and Leaders in General Internal Medicine	2019-2020
Academic Hospitalist Task Force	2019-present
Palliative Medicine Interest Group	2019-present
Mountain West Region President-Elect	2018-2019
2018 Mountain Regional Meeting Chair	2017-2018
Reviewer, Journal of General Internal Medicine	2017-present

High Value Practice Academic Alliance (HVPAA)	2017-present
Founding Member Organization	2017
Curriculum Director, Future Leaders Program	2017-present
Curriculum Director, Value Innovation Teaching & Leadership	2018-present
Meeting planning committee	2018-present

American College of Physicians (ACP)	2008-present
Vice President	2021-present
Utah Chapter Leadership Committee	2013-present
Utah Chapter, Scientific Meeting Committee	2017-present
Utah Chapter Residents & Fellows Chair	2014-2018

Society of Hospital Medicine	2017-2018
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Professional Activities, Service

Board of Directors, Fourth Street Homeless Clinic	2019-present
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Volunteer Physician, Maliheh Free Clinic	2015-present
Volunteer, Junior League of Salt Lake, Community Care Fair	2009, 2017
Volunteer Physician, Asian American Student Association, Health Screening Fair	2015
Volunteer Therapist, The Sharing Place	2006-2008
Volunteer Student Manager, Fourth Street Homeless Clinic	2006-2008
Volunteer, Medical Student, Fourth Street Homeless Clinic	2004-2006

Honors and Awards

Gold Humanism Honor Society	2021
Appreciation Award for Outstanding Commitment and Leadership, Mountain West SGIM	2018
Appreciation Award for Dedicated Service to Improve Quality & Patient Safety, U of U Health	2018
Laureate Award, Utah Chapter, American College of Physicians	2017
Fellowship, American College of Physicians (ACP)	2016
Outstanding Student in Internal Medicine, University of Utah	2010
Finalist, Medical Student & Resident Abstract Competition, Utah ACP	2010
Winner, Medical Student & Resident Abstract Competition, Utah ACP	2009
Scholarship recipient, Idaho Medical Association	2007-2009

Professional Development

University of Utah Eccles Business School Executive Healthcare Leadership Course	2020
SGIM ACLGIM Leon Hess Management Training and Leadership Institute	2019
AAMC Early Career Women Faculty Leadership Seminar	2018
Health Sciences Leadership II: Negotiation, Time Management and Delegation	2017
University of Utah Advanced Communication Techniques: A single day intensive workshop to develop clinician communication skills for patient care	2017
Physician Advisor for Clinical Documentation Integrity (ACDIS)	2017
Health Sciences Leadership Seminar I: Fundamentals for leadership, conflict management and communication	2017
Clinical Teaching Stanford Faculty Development Center	2016
Quality, Safety and Educators Academy (QSEA): conference focusing on curriculum development for quality improvement and patient safety	2015
Utah Center for Palliative Education (UCOPE): Intensive 4-day conference focusing on goals of care discussions, and end of life symptom management	2015

Committee Assignments and Administrative Services

Acute Care Leadership Team, Co-Chair	2021-present
Inpatient Operations Committee, Co-Chair	2021-present
Critical Care Committee, Member	2021-present
Utilization Review Committee, University of Utah Health	2020-present
Acute Care and Planning Chief, COVID-19 Response, University of Utah Health	2020-present
Member, University of Utah Health Chief Nursing Officer Search Committee	2019-present
Hospice & Palliative Medicine Clinical Competency Committee	2020-present
Hospitalist Section Leadership Committee	2015-present
Internal Medicine Representative, Graduate Medical Education Value Council	2014-2019
Credentialing Committee	2012-2019
Hospitalist New Hire Mentoring Program Lead	2017-2018
Internal Medicine Clinical Competence Committee	2013-2018
University of Utah School of Medicine Fostering Success Committee	2016

Student Housestaff Advisory Committee for Retention, Promotion and Tenure 2011-2013
Co-President, School of Medicine First Year Class of 2010 2006-2007

Clinical / Quality Improvement Activities

Hospice & Palliative Medicine Faculty 2020-present
Work within a team of chaplains, social workers, nurse practitioners and physicians to deliver high quality palliative care consultation. Supervise and teach fellows, residents, and medical students rotating on the service. Clinical commitment 6 weeks per year.

Academic Hospitalist 2014-present
Supervise team of physician assistants, nurse practitioners, or medical students, residents and interns for 5 to 9 days at a time. Clinical commitment 6 weeks per year; previously has been 24 weeks per year from 2014-2019.

Medical Director, General Inpatient Hospice Initiative 2018-present
Lead a multi-disciplinary team to explore, scope, and implement an inpatient hospice initiative at the University of Utah.

Medical Director, Clinical Documentation Integrity Governance Committee 2017-present
Lead a team of coders, coding nurses, and physicians to ensure the completeness and accuracy of medical records and coding. 20% full time equivalent.

Committee Chair and Physician Lead, Safety Learning System 2018-present
Implemented a mortality review process adapted from Mayo Clinic, lead committee meetings to discuss cases, recruit and mentor reviewers. 20% full time equivalent.

Medical Director, Pressure Injury Committee 2018-present
Work with a multi-disciplinary committee of nurses, dietitians, and patient safety to improve the prevention and detection of pressure injuries.

Medical Director, Early Warning Score Initiative 2014-2018; 2020-present
Co-led a multi-disciplinary team to implement an early warning score for patients on acute care units at the University of Utah. 10% full time equivalent.

Medical Director, Hip Fracture Process Improvement Project 2015-2018
Led a multi-disciplinary team to standardize and implement care of patients admitted with fragility fracture at the University of Utah. 10% full time equivalent.

Educational Activities

Developer, Mediator, Hospice & Palliative Medicine Journal Club 2021-present
Curriculum Director, High Value Practice Academic Alliance Value Education 2018-present
Developer, Lecturer, Challenging Patient Encounters 2021
Developer, Lecturer, Palliative Care in End Stage Renal Disease 2021
Developer, Lecturer, Palliative Care in Endocarditis 2021
Developer, Lecturer, Transition to Clerkships, COVID-19 Panel 2020
Developer, Lecturer, Transfer Process Improvement 2020
Developer, Lecturer, Oncology Fellowship Journal Club 2019-2021
Developer, Lecturer, Introduction to Health Sciences Careers, Appleton School District, WI 2019
Developer, Lecturer, Care of the Imminently Dying Patient 2019

Developer, Lecturer, Hospice Eligibility	2019
Developer, Lecturer, Introduction to Internal Medicine for MS1-MS2 students	2018
Developer, Lecturer, General Inpatient Hospice at the University of Utah	2018
Developer, Lecturer, Of ER and Grey's Anatomy: Public Perceptions of CPR	2018
Developer, Lecturer, Treatment of Neuropathic Pain in Cancer Patients	2018
Curriculum Director, High Value Practice Academic Alliance Future Leaders	2017-present
Developer, Lecturer, Quality Improvement 101 for Residents & Fellows	2017-present
Developer, Lecturer, Acute Severe Hypertension for Residents	2017-present
Developer, Lecturer, Transition to Internship: Top 10 On Call, Internal Medicine	2016-present
Developer, Lecturer, Feedback & Evaluation, Intern to Resident Retreat	2016-present
Director, Internal Medicine Monthly Morbidity & Mortality Conference	2015-present
Developer, Director, Improving the Quality of Care as a Resident	2014-2018
Developer, Director, Quality Improvement Elective Course	2015-2018
Developer, Lecturer, Management of Geriatric Hip Fractures Noon Conference	2015-present
Academic Hospitalist, General Internal Medicine	2014-present
Preceptor, Internal Medicine Consult Service, Orthopedics residents	2014-present
Internal Medicine Associate Program Director for Quality & Patient Safety	2014-2018
Facilitator, Primary Care Track Simulation	2014-2016
Developer, Lecturer, Surviving Sepsis at University Hospital	2014-2016
Advisor, Mentor, Clinical Method Curriculum, MS1-MS2	2014-2016
Developer, Lecturer, Layers of Medicine 2: When the System Does Harm	2017
Developer, Lecturer, Anemia in the Hospital for General Medicine Division	2017
Developer, Lecturer, MS3 Internal Medicine Clerkship: Anemia	2015-2017
Developer, Lecturer, MS3 Internal Medicine Clerkship: Altered Mental Status	2015-2017
Developer, Lecturer, High Value Cost Conscious Care, Utah ACP Meeting	2016
Facilitator, MS2 Clinical Method Curriculum Inpatient SOAP Note	2016
Facilitator, MS2 Clinical Method Curriculum Introduction to Clinical Writing	2016
Facilitator, MS2 Clinical Method Curriculum Experiential Learning Opportunities	2015-2016
Facilitator, MS2 Clinical Method Curriculum, Advanced Cardiac Exam	2015
Facilitator, MS2 Clinical Method Curriculum, Discerning Types of Angina	2015
Facilitator, Clinical Method Curriculum, Clinical Reasoning Activity	2015
Facilitator, Clinical Method Curriculum, Advanced Pulmonary Exam	2015
Developer, Lecturer, Managing Diabetic Crises in the Hospital	2015
Developer, Lecturer, Perioperative Assessment	2015
Developer, Lecturer, MS3 Internal Medicine Clerkship: Nosocomial infections	2014-2015
Facilitator, Clinical Method Curriculum, History & Physical Exam Practice	2014
Facilitator, Clinical Method Curriculum, Sensitive History Practice	2015
Developer, Lecturer, Clinical Method Curriculum, Interviewing & Health History	2014
Developer, Lecturer, A Reconsideration of Code Blue Education	2013-2014

Honors and Awards

Costs of Care Value Challenge Teaching Value Innovator Award	2018
Appreciation Award for Outstanding Commitment & Leadership, SGIM Mountain West	2018
Service Award, for Improvement of Quality & Patient Safety, University of Utah	2018
Laureate Award, Utah Chapter, American College of Physicians	2017
Fellowship, American College of Physicians (ACP)	2016
Outstanding Student in Internal Medicine, University of Utah	2010
Finalist, Medical Student & Resident Abstract Competition, Utah ACP	2010

Winner, Medical Student & Resident Abstract Competition, Utah ACP
Scholarship recipient, Idaho Medical Association

2009
2007-2009

Textbook Chapters

1. Fuller TF, **Graves KK** and Wei JY; Chapter 60: Hemorrhage; pp. xx-xx; In Textbook of Palliative Medicine and Supportive Care; Taylor & Francis, Milton Park, Oxfordshire. 2020. Bruera E, Higginson I, Von Gunten CF, Morita T eds. 2nd ed (in print).

Publications

Peer-Reviewed

1. Lampi KJ, **Amyx KK**, Ahmann P, Steel EA. Deamidation in human lens beta B2-crystallin destabilizes the dimer. *Biochemistry* 2006; 45(10):3146-3153.
2. **Graves KK**, Green LS, Pendleton RC. Pulmonary embolism with unexpected echocardiogram findings. *Hosp Pract (Minneap)* 2010; 38(1), 84-8.
3. **Graves KK**, Faraklas I, Cochran A. Identification of risk factors associated with critical illness related corticosteroid insufficiency in burn patients. *J Burn Care Res* 2012; 33(3):330-335.
4. Stevens SM, Woller SC, **Graves KK**, Aston V, Jones J, Snow G, Elliott CG. Withholding anticoagulation following a single negative whole-leg ultrasound in patients at high pre-test probability for deep vein thrombosis. *Clin Appl Thromb Hemost* 2013; 19(1):79-85.
5. Lee VS, Kawamoto K, Hess R, Park C, Young J, Hunter C, Johnson S, Gulbransen S, Pelt CE, Horton DJ, **Graves KK**, Greene TH, Anzai Y, Pendleton RC. Implementation of a Value-Driven Outcomes program to identify high variability in clinical costs and outcomes and association with reduced cost and improved quality. *JAMA* 2016; 316(10):1061-1072.
6. **Graves KK**, Edholm K, Johnson SA (05/26/2017). Use of oral anticoagulants in obese patients. [Review]. *JSM Atheroscler*, 2(4),1035.
7. **Graves K**. Capsule Commentary on Verma et al., Prevalence and Costs of Discharge Diagnoses in Inpatient General Internal Medicine: A Multi-center Cross-sectional Study. *J Gen Int Med*. 2018. doi: 10.1007/s11606-018-4641-1. [Epub ahead of print]
8. Levin N, Horton D, Sanford M, Horne B, Saseendran M, **Graves K**, White M, Tonna JE. Failure of vital sign normalization is more strongly associated than single measures with mortality and outcomes. *Am J Emerg Med*. 2019. doi: 10.1016/j.ajem.2019.12.024. [Epub ahead of print]
9. Horton DJ, **Graves KK**, Kukhareva PV, Johnson SA, Cedillo M, Sanford M, Dunson WA, White M, Roach D, Arego JJ and Kawamoto K. Modified early warning score-based clinical decision support: cost impact and clinical outcomes in sepsis. *JAMIA Open*, 0(0), 2020, 1-9. Doi: 10.1093/jamiaopen/ooaa014
10. **Graves KK**, Tsai M, Cassell A*, Sobel HG. Combining forces in cyberspace: Mountain West and New England Join for a Virtual Meeting. *SGIM Forum*. 2021.
<https://connect.sgim.org/sgimforum/viewdocument/combining-forces-in-cyberspace-mou>

Non-peer Reviewed

1. Pannucci CJ, Varghese TK, **Graves KK**, Prazak AM (2016). Supratherapeutic anti-factor Xa levels in patients receiving prophylactic doses of enoxaparin: A case series. *Int J Surg Case Rep*, 28, 114-116.

Review articles

1. **Graves KK**, Rondina MT (2015). Addition of CT abdomen and pelvis to limited cancer screening does not increase diagnosis of cancer in patients with unprovoked venous thromboembolism. [Review]. *Evid Based Med*.
2. **Graves KK** (07/01/2015). In the Literature: Unprovoked first seizures associated with highest recurrence risk in 2 years; reduced by anti-epileptic drugs. [Review]. *The Hospitalist*.
3. **Graves KK** (07/05/2015). In the Literature: Majority of non-obstructing renal stones remain asymptomatic over time. [Review]. *The Hospitalist*.
4. **Graves KK** (10/01/2015). In the Literature: Risk of arthroscopic knee surgery greater than benefit. [Review]. *The Hospitalist*.
5. **Graves KK** (10/01/2015). In the Literature: High-flow nasal oxygen therapy non-inferior to BiPAP in post-operative respiratory failure. [Review]. *The Hospitalist*.
6. **Graves KK** (01/24/2017). In the Literature: Dabigatran has less bleeding than rivaroxaban in atrial fibrillation. [Review]. *The Hospitalist*.
7. **Graves KK** (01/25/2017). In the Literature: Do not use steroids in patients with severe sepsis without shock. [Review]. *The Hospitalist*.

Published Abstracts and Presentations

**Indicates a meeting that I helped to organize*

Oral Presentations

National/International Meetings

1. "Improving Naloxone Co-prescribing for patients on high dose opioids at hospital discharge." Presented as an oral abstract at the Society for General Internal Medicine annual meeting, Washington, DC, May 2019.
2. "High Value Care Curriculum Development: Graduate Medical Education." Presented at the High Value Practice Alliance National Meeting, Architecture for High Value Care, Baltimore, MD, November 2019.*
3. "Nuts and Bolts of Value Improvement, Part 1: Clinical Decision Support." Presented at the High Value Practice Alliance National Meeting, Architecture for High Value Care, Baltimore, MD, November 2019.*
4. "Developing a High Value Care Curriculum." Presented at the High Value Practice Academic Alliance National Meeting, Architecture for High Value Care, Baltimore, MD. September 2018.*
5. "Nuts and Bolts of Value Improvement: Informatics and Analytics." Presented at the High Value Practice Academic Alliance National Meeting, Architecture for High Value Care, Baltimore, MD. September 2018.*

6. "Developing the Future Leaders in High Value Care: Lessons from the HVPAA Future Leaders Program." Presented at the Alliance for Academic Internal Medicine Spring Meeting. San Antonio, TX. March 2018.

7. "The Effect of a Modified Early Warning System Quality Improvement Project on the Detection of Sepsis at an Academic Hospital." Presented at High Value Practice Academic Alliance, Baltimore, MD. October 2017.

8. "Developing order sets and a business plan for a geriatric orthopedic co-management program." Presented at the Association of Directors of Geriatric Academic Programs/Reynolds Grantee Meeting. New Orleans, LA. October 2016.

Local/Regional Meetings

1. "General Inpatient Hospice," Presented at the Utah Hospice and Palliative Care Organization in South Jordan, UT. November 2019.

2. "Palliative Care's Value to the Health System," Presented at the 15th Annual Kimberly Peterson Lang Symposium at Crozer-Chester Medical Center in Philadelphia, PA. November 2019. Invited lecture.

3. "Ensuring Comfort & Dignity in Serious Illness," Presented at the 15th Annual Kimberly Peterson Lang Symposium at Crozer-Chester Medical Center in Philadelphia, PA. November 2019. Invited lecture.

4. "Mentoring in Medicine," Presented at Providence St. Mary Medical Center, Walla Walla, WA. September 2017. Invited lecture.

5. "Surviving Sepsis at St. John's Hospital," Presented at St. John's Hospital, Jackson, WY. December 2016. Invited Lecture.

6. "Developing order sets and a business plan for a geriatric orthopedic co-management program," Presented at the 2016 Association of Directors of Geriatric Academic Programs/Reynolds Grantee Meeting, New Orleans, LA. October 2016.

7. "High Value Cost Conscious Care," Presented at the American College of Physicians, Utah Chapter Meeting. February 2016.*

8. "Diversity Recruitment Efforts in the Expanding Western Region: The University of Utah," Presented at the American Medical Association Organization of Student Representatives Western Regional Meeting, Santa Fe, NM. 2009.

Peer-reviewed Presentations (*including Workshops*)

1. "Early Career Women's Leadership Skills Development Workshop: Time's Up for 'I'm Just Not Good at That,'" Workshop accepted for presentation at the Society of General Internal Medicine National Meeting, Birmingham, AL, May 2020 (meeting cancelled due to COVID-19). Presented at SGIM 2021 Virtually.

2. "Say This, Not That: Sharing Serious News and Managing Conflict at the Bedside," Workshop accepted for presentation at the Society of General Internal Medicine National Meeting, Birmingham, AL, May 2020 (meeting cancelled due to COVID-19). Presented at SGIM 2021 Virtually.
3. "Say This, Not That: Improve Patient Communication at Your Institution," Presented at the Society of General Internal Medicine Mountain West Regional Meeting, Salt Lake City, UT. October 2018.*

Grand Rounds Presentations

1. Learning Through the Lens: Improving Mortality Through Measurement. Presented at the University of Utah, Internal Medicine Grand Rounds, May 16, 2019.
2. Surviving Sepsis: A Quality Improvement Project. Presented at the University of Utah, Internal Medicine Grand Rounds, June 2016.

Poster Presentations

**Indicates that the author is one of my mentees.*

National/International Meetings

1. Andukuri VG, King C, Fogerty R, Thakur K, Johnson PT, **Graves KK**, Popa R (6/6/2019). Teaching the leaders in high value care: Lessons from the HVPAA educational programs. Poster session presented at the AAMC Integrating Quality Conference, Minneapolis, MN.
2. Thakur K, Popa R, Andukuri VG, King C, **Graves KK**, Fogerty R, Andukuri GV (5/27/2019). Teaching the leaders in high value care: Lessons from the HVPAA educational programs. Poster session presented at Choosing Wisely Canada, Montreal, Canada.
3. **Graves KK**, Kawamoto K, Horne LA*, Rothberg D, McKenna J, Johnson SM, Young J, Supiano MA (5/9/2019). Standardizing hip fracture care using an electronic health record approach. Poster session presented at the Society for General Internal Medicine annual meeting, Washington, DC.
4. Goyal N*, Gaskill R, Cariello P, **Graves KK**, Sanders S, Benefield R, ElHalta D, Link N (10/2018). Multidisciplinary Approach to Implementing PJP Prophylaxis in the Setting of High Dose Steroids on Discharge to Reduce Risk of Incidence of PJP. Poster session presented at the Infectious Disease Society of America ID Week.
5. Lawson B*, Holdsworth E, Razo S, Bay C, Brewer M, Markus A, Sharer R, **Graves KK** (9/22/2018). Midnight Rounds: A Quality Improvement initiative to address patient safety at night. Poster session presented at High Value Practice Academic Alliance, Baltimore, MD.
6. King C, Popa R, Fogerty R, Agarwal D, Thakur K, Johnson P, **Graves KK**, Andukuri VG (9/22/2018). A National High Value Care Curriculum: Lessons from the Future Leaders Program. Poster session presented at High Value Practice Academic Alliance, Baltimore, MD.
7. **Graves KK**, King CJ, Thakur K, Agarwal D, Johnson P, Andukuri VG, Fogerty R, Popa R (9/22/2018). Knowledge and attitudes on value-based healthcare among a national group of physicians-in-training. Poster session presented at High Value Practice Academic Alliance, Baltimore, MD.

8. Goyal N*, Gaskill R, Cariello P, **Graves KK**, Sanders S, Benefield R, ElHalta D, Link N (9/22/2018). A Multidisciplinary Approach to Implementing PJP Prophylaxis in the Setting of High Dose Steroids on Discharge to Reduce Risk of Incidence of PJP. Poster session presented at High Value Practice Academic Alliance, Baltimore, MD.
9. **Graves KK**, Allen J, Frederickson R (10/9/2017). The effect of a night float curriculum on internal medicine resident safety event reporting. Poster session presented at High Value Practice Academic Alliance, Baltimore, MD.
10. Ungricht E*, Horton DJ, **Graves KK** (10/9/2017). The Effect of a Modified Early Warning System Quality Improvement Project on the Detection of Sepsis at an Academic Hospital. Poster session presented at High Value Practice Academic Alliance, Baltimore, MD.
11. Padilla S, Gamonal S, Doig A, Couriel D, **Graves KK**, Horton DJ (03/01/2017). Effect of Modified Early Warning Score on Identification and Treatment of Sepsis in Patients Admitted to Huntsman Cancer Hospital's BMT/HEME Unit. *Biol Blood Marrow Transplant*, 23, S18-S391.
12. **Graves KK**, Horton DJ (12/6/2016). Effect of a modified early warning system on sepsis care. Poster session presented at International Sepsis Forum, Paris, France.
13. Hamasu C, Millsap R, Simmons D, **Graves KK** (10/14/2014). Lean Out: The Rounding Librarian. Quintessential: Convergence & Collaboration, Denver, CO: MCMLA, MLGSCA, NCNMLG, PNCMLA, SCCMLA.
14. **Graves KK**, Faraklas I, Cochran A (2011). Clinical characteristics of patients with critical illness related cortisol insufficiency following burn injury. Poster session presented at Society of Critical Care Medicine Annual Congress, San Diego, CA.
15. **Graves KK** (2010). Pulmonary embolism with incidental echocardiograph findings. Poster session presented at American College of Physicians Internal Medicine, Toronto, Canada.
16. **Graves KK**, Reid J, Haslem D, Nord J, Agarwal N (2009). *EDTA associated thrombocytopenia: A laboratory artifact with potentially serious consequences*. Poster session presented at American College of Physicians Internal Medicine, Philadelphia, PA.

Local/Regional Meetings

1. Horne, L*, O Bray K, Bowden A, **Graves KK** (4/29/2021). Reducing delays in antibiotic administration through process improvement. Poster session presented at the University of Utah Internal Medicine Residency Program Scholarship Day.
2. Hagan M*, Young T*, Gulbransen S, Hunsaker S, **Graves KK** (04/05/2021). Understanding variation of available medical records for patients transferred to the University of Utah. Poster presented at the Symposium for Underserved, Rural, and Global Health Education (SURGE). Recording available at: <https://sites.google.com/gcloud.utah.edu/surge/posters/michael-hagan>
3. Horne L*, **Graves KK** (10/13/17). A curious case of ascites. Poster session presented at Society of General Internal Medicine Mountain West Regional Meeting, Denver, CO.

4. **Graves KK**, Yarbrough P, Milne CK (10/13/2017). The effect of an integrated quality improvement and patient safety curriculum on internal medicine resident attitudes, knowledge and skills. Poster session presented at Society of General Internal Medicine Mountain West Regional Conference, Denver, CO.
5. Black W*, **Graves KK** (5/4/2017). Inter-hospital Patient Transfer Safety. Poster Session Presented at the University of Utah School of Medicine Senior Scholarship Poster Fair. Salt Lake City, UT.
6. Milne S*, **Graves KK** (3/23/2017). Activating the Rapid Response team: Barriers and Facilitating Factors for Oncology Nurses. Presented at University of Utah College of Nursing in fulfillment of the Doctor of Nurse Practitioner degree. Salt Lake City, UT.
7. Ungricht E*, Horton DJ, **Graves KK** (06/15/2016). The Effect of the mEWS System on Sepsis Treatment. Poster session presented at University of Utah Evidence Based Medicine Poster Fair, Salt Lake City, Utah.
8. Banner MC, Wright M, Gamonal S, Padilla-Romero S, Horton DJ, Dunson W, **Graves KK** (05/11/2016). Effect of a modified early warning score on time to antibiotics, mortality and length of stay in patients admitted to Huntsman Cancer Hospital. Poster session presented at University of Utah Evidence Based Practice Poster Fair, Salt Lake City, Utah.
9. Peters C. *, **Graves KK** (03/25/2016) The Use of a modified Early Warning System to Improve Antibiotic Administration in Cancer Patients with a Sepsis Diagnosis. Poster session presented at University of Utah Evidence Based Medicine Poster Fair, Salt Lake City, Utah.
10. **Graves KK** (2011). A toxic cause of dyspnea. Poster session presented at American College of Physicians Utah Chapter Meeting.
11. **Graves KK**, Gilcrease GW, Bovio I (2011). Heart failure? Poster session presented at American College of Physicians Utah Chapter Meeting.
12. **Graves KK** (2009). Pulmonary embolism with incidental echocardiograph findings. Poster session presented at American College of Physicians Utah Chapter Meeting, winner of poster competition.
13. Stridh-Igo P, **Amyx KK**, Hawkes S, Oxford J, Jorcyk C (2004). The effects of Oncostatin M on human breast carcinoma cells. Poster session presented at Boise State University Undergraduate Research and Scholarship Conference, Boise, ID.
14. **Amyx KK**, Ide A, Holzer R, Jorcyk C (2003). The effects of Oncostatin M on human umbilical vein endothelial cells. Poster session presented at National Institutes of Health Biomedical Research Infrastructure Network Conference, Boise, ID.

Other Creative Products

1. **Graves KK** et al (7/16/2021). Start Here for a Great Book to Read this Summer [Web]. Salt Lake City, Utah: University of Utah Health Sciences. Available: <https://accelerate.uofuhealth.utah.edu/leadership/start-here-for-a-great-book-to-read-this-summer>

2. **Graves KK** (2020). Medical Literacy. Published in *Voices from the Faculty*. University of Utah School of Medicine. <https://rubor.med.utah.edu/voices/voices-from-the-faculty/>
3. **Graves KK**, Gulbransen S, Connelly C (03/03/2020). Creating Safety Through Learning [Web]. Salt Lake City, Utah: University of Utah Health Sciences. Available: <https://accelerate.uofuhealth.utah.edu/connect/creating-safety-through-learning>
4. **Graves KK**, Pendleton RC (01/09/2020). Vision, Guardrails and Empowerment: Working in a Team of Teams Culture [Web]. Salt Lake City, Utah: University of Utah Health Sciences. Available: <https://accelerate.uofuhealth.utah.edu/connect/vision-guardrails-and-empowerment-working-in-a-team-of-teams-culture>
5. **Graves KK** (06/19/2018). A Systems-based Approach to Error [Web]. Salt Lake City, Utah: University of Utah Health Sciences. Available: <https://uofuhealth.utah.edu/accelerate/explore/playlists/safety/systems-approach-to-error.php>
6. **Graves KK** and Heymann T (04/05/2018). Improving Sepsis Outcomes. [Web]. Centers for Medicare and Medicaid Services Center for Clinical Standards and Quality.
7. Gulbransen S, Molski A, **Graves KK** (08/21/2017). Vizient Quality Leadership Series #2: The use of data and dashboards to drive quality across the multi-hospital system and continuum of care, inpatient and post-acute care settings [Web]. Vizient, Inc.
8. **Graves KK**, Horton DJ, Sanford M (01/01/2017). How a Hospitalist Duo and a 1000-person Multidisciplinary Team Changed Practice [Web]. Salt Lake City, Utah: University of Utah Health Sciences. Available: <http://healthsciences.utah.edu/accelerate/cases/how-a-hospitalist-duo-and-1000-person-multidisciplinary-team-changed-practice-sepsis-case-study.php>
9. **Graves KK** and Horton DJ (01/01/2017). Lean Guard Rails: Using the EMR as a Forcing Function [Web]. Salt Lake City, Utah: University of Utah Health Sciences. Available: <https://uofuhealth.utah.edu/accelerate/blog/2017/01/sepsis-using-emr-as-a-forcing-function.php>
10. **Graves KK**, Horton DJ, Ransco M, Daniels C (08/03/2016). Practicing. Episode 1: Team Within the Team [Web]. Salt Lake City, Utah: University of Utah Health Sciences. Available: <http://healthsciences.utah.edu/accelerate/blog/2016/08/practicing-episode-1-kencee-graves-and-devin-horton.php>

Other Academic Work

1. Graves KK. All Politics is Local. Presented virtually to the HVPAA Future Leaders Participants (national audience), January 14, 2021.
2. Goals of Care in the COVID Era. Safety Learning System Collaborative Conversation. Presented to an international audience virtually, July 9-10, 2020.
3. SPARK-Three Palliative Care Author. Write board-prep questions for the Society of Hospital Medicine's Focused Exam in Hospital Medicine. 2019-present.

4. SPARK-One Palliative Care Author. Write board-prep questions for the Society of Hospital Medicine's Focused Exam in Hospital Medicine. 2018-2019.
5. Reviewer, Clinical Applied Thrombosis and Hemostasis.
6. Reviewer, Journal of General Internal Medicine.
7. Invited Professor, Meet the Professor Round Table Discussion, "Mentoring" at the SGIM Mountain West Regional Meeting, Phoenix, AZ. October 4, 2019.
8. Invited Professor, Meet the Professor Round Table Discussion, "Discharges & Readmissions" at the High Value Practice Academic Alliance Annual Meeting, Baltimore, MD. November 16, 2019.
9. Invited Professor, Meet the Professor Round Table Discussion, "Building a High Value Care Curriculum for Graduate Medical Education" at the High Value Practice Academic Alliance Annual Meeting, Baltimore, MD. November 15, 2019.

Media

1. <https://www.reuters.com/world/us/utah-hospitals-swell-with-unvaccinated-covid-19-patients-2021-07-27/>
2. <https://www.sltrib.com/news/2021/07/21/more-utahns-test-positive/>
3. <https://www.ksl.com/article/50208704/this-is-heartbreaking-to-watch-utah-reports-nearly-900-new-covid-19-cases-as-surge-continues>
4. <https://kjzz.com/news/local/nearly-300-utah-residents-currently-hospitalized-with-covid-19>
5. <https://www.ksl.com/article/50197125/utah-leaders-beg-unvaccinated-to-get-shots-as-hospitals-fill-delta-variant-spreads>
6. <https://www.sltrib.com/news/politics/2021/07/26/covid-cases-are-surging/>
7. <https://ksltv.com/469104/covid-19-surge-causes-university-of-utah-to-postpone-nonemergency-surgeries/>
8. <https://www.sltrib.com/news/2021/07/07/midst-another-covid-surge/>
9. <https://www.upr.org/post/covid-cases-hospitalization-rates-utah-are-rise-again>
10. <https://www.cachevalleydaily.com/news/archive/2021/07/07/doctors-urge-utahns-to-get-vaccinated-as-case-counts-grow/>
11. <https://www.kuer.org/podcast/news-briefs/2021-07-21/pm-news-brief-postponing-elective-surgeries-new-washington-county-commissioner-daca-distress>
12. <https://kslnewsradio.com/1951356/utah-vaccine-goal/>
13. <https://thehill.com/policy/healthcare/561419-5-states-where-the-coronavirus-delta-variant-is-spreading>
14. <https://www.abc4.com/coronavirus/covid-19-cases-rising-hospitals-see-increase-in-patients/>
15. <https://www.abc4.com/news/southern-utah/st-george-regional-hospital-understaffed-nearing-capacity/>
16. <https://www.bnnbloomberg.ca/cdc-sees-pivotal-moment-cape-cod-cases-surge-virus-update-1.1632033>
17. <https://khn.org/morning-breakout/virus-cases-surge-across-us-nearly-tripling-over-2-weeks/>
18. <https://www.everydayhealth.com/coronavirus/coronavirus-alert/2021july8/>
19. <https://www.businessinsider.in/science/health/news/delta-variant-spreads-rapidly-across-five-states-as-people-make-plans-for-the-fourth-of-july-weekend/articleshow/84098356.cms>
20. Multiple media outlets in Utah, March 10, 2021. "One year anniversary of COVID-19 at University of Utah Health."

21. KSL News. January 16, 2021. "Study: Caring for COVID-19 patients may increase risk of mental health problems for caregivers,"
https://www.google.com/url?rct=j&sa=t&url=https://www.ksl.com/article/50087591/study-caring-for-covid-19-patients-may-increase-risk-of-mental-health-problems-for-caregivers&ct=ga&cd=CAEYACoTNDc5Nzc0MTYzNjU5MzY1NzYzNTIaNTIzNm11YzBmZWZWRkOTdlYzpb206ZW46VVM&usg=AFQjCNH6dzO8gdV7-tUMzax0GAKFe_1b3g
22. Fox13 Utah, December 12, 2020. "Utah on track to double COVID-19 deaths within 10 weeks,"
<https://www.fox13now.com/news/coronavirus/local-coronavirus-news/utah-on-track-to-double-covid-19-deaths-within-10-weeks>
23. STAT News. November 19, 2020. "People are going to die: Hospitals in half the states are facing a massive staffing shortage as Covid-19 surges." <https://www.statnews.com/2020/11/19/covid19-hospitals-in-half-the-states-facing-massive-staffing-shortage/>
24. Utah ABC4, November 6, 2020. "Doctor's COVID-19 warning, 'We cannot exhaust our nurses or we will not be able to take care of anyone.'" <https://www.abc4.com/news/doctors-covid-19-warning-we-cannot-exhaust-our-nurses-or-we-will-not-be-able-to-take-care-of-anyone/>
25. KSL Newsradio. November 5, 2020.
26. MSNBC Meet the Press. October 29, 2020. <https://www.nbc.com/mtp-daily/video/mtp-daily-102920/4254217>
27. NBC The Today Show, October 28, 2020. Surge in COVID Cases Has Utah Hospitals at the Breaking Point. <https://www.today.com/video/surge-in-covid-cases-has-utah-hospitals-at-the-breaking-point-94833221597>
28. Here and Now: "As Utah Begins Running Out of ICU Beds, State Hospital Association Warns of Rationing Care." October 26, 2020. <https://www.wbur.org/hereandnow/2020/10/26/utah-coronavirus-surge>
29. KUTV 2News: "Utah's Packed ICUs Could Mean Trouble for COVID and Non-COVID Patients." October 23, 2020. <https://kutv.com/news/coronavirus/utahs-packed-icuz-could-mean-trouble-for-covid-and-non-covid-patients>
30. KSL News Radio: "SLC Mayor Says Hospitals Have Reached Their Breaking Point With Rising COVID-19 Cases." October 24, 2020. <https://kslnewsradio.com/1935732/slc-mayor-says-hospitals-have-reached-their-breaking-point-with-rising-covid-19-patients/>
31. Newsweek. "COVID Hospitalizations are Soaring in These US States." October 26, 2020. <https://www.newsweek.com/covid-us-states-hospitalizations-soaring-icu-1542199>
32. Salt Lake Tribune. "Health workers say they're near the brink as Utah reports another single-day COVID-19 record." October 23, 2020. <https://www.sltrib.com/news/2020/10/23/utah-sets-new-single-day/>
33. Deseret News. "Another smashed record of positive COVID-19 tests pushes Utah over 101,000 cases." October 23, 2020. <https://www.deseret.com/utah/2020/10/23/21530444/coronavirus-covid19-new-cases-hospitalizations-deaths-salt-lake-city-university-of-utah-hospital>
34. Fox13 News. October 23, 2020. Exhausted doctors, nurses offer up plea for public help in stopping COVID-19. <https://www.fox13now.com/news/coronavirus/local-coronavirus-news/exhausted-doctors-nurses-offer-up-plea-for-public-help-in-stopping-covid-19>
35. Associated Press: "Leaders in US, Europe Divided on Response to Surging Virus." October 20, 2020. Featured in the articles below in addition to other national and international publications:
 - a. San Francisco Chronicle: <https://www.sfchronicle.com/news/article/Leaders-in-US-Europe-divided-on-response-to-15661890.php>
 - b. Washington Post: https://www.washingtonpost.com/health/leaders-in-us-europe-divided-on-response-to-surgin-virus/2020/10/20/068173d4-1308-11eb-a258-614acf2b906d_story.html



Board Appointment Approval

Jennifer Wilson
Mayor

Erin Litvack
Deputy Mayor, County
Services

Darrin Casper
Deputy Mayor, Finance
& Administration

Catherine Kanter
Deputy Mayor, Regional
Operations

On the 4th day of January 2022, the Salt Lake County Council consents to the appointments of Stacey Bank, MD and Kencee Graves, MD, as a member of the *Board of Health*

Their three-year term will begin July 1, 2021, through June 30, 2024

Salt Lake County Council

Councilman Steve DeBry
Chair, Salt Lake County Council

Attest:

Sherrie Swensen, County Clerk

Please email the completed form to Boards@slco.org. Thank you.