Skills and Abilities

Strong experience with and understanding of institutional investing. Broad experience as a board member and as staff support to a board. Proven leader with the ability to interact with varying constituencies to move issues ahead. Extensive public speaking experience and interacting one-on-one with elected officials, professionals and members of the public. I am relationship oriented and able to develop the respect of peers and external parties.

Experience

Utah Educational Savings Plan, Executive Director Nov. 2015 - Present

• Set strategic priorities and direction for the organization

- Responsible for daily investment transactions, relationships with investment managers and banks, portfolio structure, and monitoring returns on \$20 billion of assets under management
- Oversaw design and implementation of new glide paths into age-based investment options

Senior Director for Compliance, Investments & Communications

- Evaluated, recommended and oversaw implementation of a stable value investment into the age-based investment options
- Coordinate with Chief Compliance Officer to ensure all communications and outward facing information is accurate and complies with securities laws and MSRB rules
- Developing enterprise risk management program for organization to identify all systemic, non-systemic, internal and external risks to the organization

State of Utah,

State Treasurer 2009 – 2015 Director, Governor's Office of Planning and Budget 2003-2006 Executive Director, Department of Administrative Services 2006 Chief Deputy State Treasurer 1996-2003, 2006-2008

- Directed the issuance of over \$5 billion of tax-exempt bonds including timing, structuring, refinancing, rating presentations and post-issuance compliance
- Developed and implemented the state's \$12 billion budget and monitored state programs for efficiency and cost-effective expenditures
- Responsible for the investment of \$11 billion of short-term and \$2.5 billion of long-term assets earning above benchmark returns
- Drafted and passed legislation improving the investment options for public treasurers in the state
- Implemented remote deposit capture, electronic payables, merchant card processing and other treasury management tools to improve efficiency in collection of revenues and disbursement of state funds

Draper City, Finance Director/Treasurer

Responsible for all accounting, budgeting, treasury and investment functions of the city, which was the fastest growing area in Salt Lake County at the time

Sept. 1996 - Oct. 2015

July 1995 - Aug. 1996

Developed policies and procedures for the Finance Department as the city's first Finance Director

Dougherty, Dawkins, Strand & Bigelow, Assistant Vice President

- Developed new client relationships with cities and school districts
- Coordinated the issuance of \$120 million of municipal bonds

Jordan Valley Water Conservancy District, Assistant Treasurer

- Developed cash flow models for managing cash flow and investment of idle cash
- Invested \$8 million portfolio of operating cash and reserves
- Created models to establish both wholesale and retail water rates for the District
- Involved in the issuance of \$150 million of water revenue bonds and associated rating presentations
- Developed and monitored annual operating and capital budgets

Brigham Young University, Adjunct Faculty

Taught cash management and investments in the Romney Institute, Marriott School of Management.

Municipal Securities Rulemaking Board, Member

Member of the board charged with promoting a fair and efficient municipal market through rulemaking, education and market leadership. Served as chair of the Audit Committee, Technology Committee and member of the Nominating and Governance Committee.

Education

University of Utah May 1990 Master of Business Administration **Brigham Young University** April 1984 Bachelor of Science, Business Management - Finance emphasis

Other Associations and Recognitions

College Savings Plan Network - Executive Committee member 2020 National Association of State Treasurers (NAST), President 2014 NAST Harlan Boyles - Edward T. Alter Distinguished Service Award, 2010 NAST Jesse M. Unruh Award, 2015 Lucille Maurer Award, 2018 State Debt Management Network - Chair 2011 National Association of State Auditors, Comptrollers and Treasurers (NASACT), 1st Vice President 2015/2016 NASACT President's Award, 2011 National Association of State Budget Officers, former member Nations Association of State Chief Administrators, former member Arthur Watkins Distinguished Service Award 2010, Utah Chapter of American Society of Public Administrators

2012 - 2019

April 1985 - July 1993

Aug. 1993 - Nov. 1994

2006 - 2012, 2015

Board Memberships

Utah Land Trust Protection Advocacy Committee, 2020 to present Utah Retirement Systems, 2009-2015; 2020 to present, President 2014 – 2016, 2021 -Municipal Securities Rulemaking Board, Audit Committee Chair, Technology Committee Chair, 2012 - 2019 Utah Capital Investment Board, 2009-2015 USTAR Governing Authority, 2009-2015 State Other Post-Employment Benefits Fund Board of Trustees, Chair, 2009 - 2015 Elected Official Post Retirement Trust Fund, Chair, 2009 - 2015 School and Institutional Trust Fund Board of Trustees, Chair, 2014 - 2015 State Employees' Annual Leave Program II Trust Fund, Chair, 2013 - 2015 Utah Housing Authority, 2009 - 2015 Permanent Community Impact Board, 2009 - 2015 Utah Communications Authority, 2009 - 2015 State Bonding Commission, Secretary, 2009 - 2015 State Building Ownership Authority, Chair, 2009 - 2015 Utah Council for Financial and Economic Education, Chair, 2010 - 2015