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## **2018 BUDGET PRESENTATION**

**October 31, 2017**

# 2018 Funding Snapshot

	Total Expenses	Revenue (Non MSD)	MSD Revenue	Balance Sheet	General Fund	FTEs
Community Outreach and Engagement	\$497,940	\$0	\$621,239	\$0	\$0	1.80
Planning and Development Services	\$4,590,177 <sup>A</sup>	\$0	\$4,302,976	\$0	\$564,949	41.00
Animal Services	\$6,201,881	\$5,239,329	\$872,863	\$0	\$1,536,199	54.75
Emergency Services Admin	\$384,367 <sup>B</sup>	\$20,000	\$0	\$0	\$364,367	1.20
Emergency Services Contracts	5,579,829	\$0	\$0	\$0	\$5,579,829	1.00
Public Works Operations	\$20,803,233	\$12,018,946	\$9,081,446	\$756,041	\$50,000	121.00
Public Works Engineering Admin	\$3,037,583	\$1,326,430 <sup>C</sup>	\$2,083,253	\$0	\$0	19.00
Public Works Engineering Projects	\$9,029,110	\$0	\$9,029,110	\$0	\$0	0.00
Flood Control Engineering Admin	\$5,911,128 <sup>D</sup>	\$6,503,067 <sup>E</sup>	\$0	\$0	\$5,911,128	31.00
Flood Control Engineering Projects	\$5,473,069	\$5,473,069 <sup>E</sup>	\$0	\$0	\$5,473,069	0.00

# 2018 Funding Snapshot

	Total Expenses	Revenue (Non MSD)	MSD Revenue	Balance Sheet	General Fund	FTEs
Solid Waste Management	\$9,215,205 <sup>F</sup>	\$13,059,041	\$0	\$1,944,580	\$0	51.00
Municipal Services Stat and General	\$357,677 <sup>G</sup>	\$0	\$137,006	-	\$0	-
Municipal Services Capital Improvements	\$62,549	\$0	\$62,549	\$0	\$0	0.00
Fleet Management	\$20,061,738 <sup>H</sup>	\$21,124,084	\$0	\$7,600,000	-\$0	46.00
Total	\$91,205,486	\$64,763,966	\$26,190,442	\$10,300,621	\$19,479,541	367.75

<sup>A</sup> Savings from Millcreek Overhead costs in Community Development and Engagement (\$132,558), Planning and Development Services (\$407,152) and Municipal Services Stat and General (\$25,239) will be used by Planning and Development Services to retain services

<sup>B</sup> Includes \$2,580 of benefits that were left in organization 4350000100 Emergency Services Admin

<sup>C</sup> Includes a Transfer In of \$203,000 for UPDES Flood Control Countywide

<sup>D</sup> Includes a Transfer Out of \$49,703 for Deputy Mayor and Public Works Director direct costs and \$48,137 for MBA Debt Service

<sup>E</sup> Includes prior year fund balance of \$5,550,000 allocated to prior year projects

<sup>F</sup> Includes a Transfer out of \$86,797 for Deputy Mayor and Public Works Director direct costs

<sup>G</sup> Includes a Transfer out of \$245,910 for Deputy Mayor and Public Works Director direct costs

<sup>H</sup> Includes a Transfer out of \$21,882 for Deputy Mayor and Public Works Director direct costs

# 2018 MSD Reductions

Organization	MSD Budget Reduction
Community Outreach and Engagement	-\$51,815
Planning and Development Services	-\$323,090
Animal Services	-\$53,829
Public Works Operations	-\$608,099
Public Works Engineering	-\$262,178
Municipal Services Stat and General	-\$29,699
Parks and Recreation	-\$85,084
Justice Courts	-\$20,419
District Attorney	-\$25,524
Indigent Legal	-\$11,230
Total	-\$1,470,967

# 2018 MSD Reductions

Organization	MSD Recommend Restore
Community Outreach and Engagement	\$0
Planning and Development Services	\$323,090
Animal Services	\$53,829
Public Works Operations	\$0
Public Works Engineering	\$262,178
Municipal Services Stat and General	\$0
Parks and Recreation	\$85,084
Justice Courts	\$20,419
District Attorney	\$25,524
Indigent Legal	\$11,230
Total	\$781,354

\$781,354 of SB277 funds would go to Public Works Operations. Sales tax funds would be freed to fund the reductions in the above organizations.

# 2018 Overhead Relief

Organization	Total Budgeted Overhead	Millcreek Portion @ 41.52%
Community Outreach and Engagement	\$319,235	\$132,558
Planning and Development Services	\$980,528	\$407,152
Municipal Services Stat and General	\$60,782	\$25,239
Total	\$1,360,545	\$564,949

Overhead reductions from Community Outreach and Engagement and Municipal Services Stat and General would go to Planning and Development Services to provide services to the MSD

# 2018 General Fund Requests

Organization	Request Number	Description	General Fund Amount
Community Outreach and Engagement	405000_04	Overhead Relief	\$132,558
Planning and Development Services	405000_04	Overhead Relief	\$407,152
Municipal Services Stat and General	405000_04	Overhead Relief	\$25,239
Animal Services	410000_01	Software and Micro Chipping	\$296,349
Emergency Services Contracts	435000_01	COLA, Merit, and Benefit Increases for UFA	\$70,304
Emergency Services Contracts	502000_03	Stat and General Realignment	\$3,280,032
Public Works Operations	440000_06	Fund Regional Projects	\$50,000
Flood Control Engineering	450000_01	Reduce PW Admin Costs	\$25,000
Flood Control Engineering	460000_01	FTE for Code Enforcement Inspector	\$107,731
Flood Control Engineering	460000_01	Reduce Vehicle Replacement Charges	-\$23,234
Flood Control Engineering Projects	461000_01	Surplus Canal	\$500,000
Total			\$4,871,131

# Community Outreach and Engagement 2018 Budget Snapshot

<u>Total Expenses</u>	<u>Non MSD Revenue</u>	<u>MSD Funding</u>	<u>FTEs</u>
\$497,940	\$0	\$621,139	1.80

## New Initiatives

- ❖ 101500\_01 - Temporary Employee Program to Support Metro Townships (\$0 net)
- ❖ 101500\_02 – Transfer Emergency Services Admin 4350000100 to Community Outreach and Engagement 1015000300. Transfer of Budget and 1 FTE. (\$0 net)
- ❖ 101500\_03 - Transfer Economic Development operating budget to Administration (\$0 net)
- ❖ 101500\_04 - Charge Policy Analyst time to oversee Emergency Services. Operations in Emergency Services were reduced to offset the salary and benefits (-\$22,524 these funds were used to support the new Temporary Program)



# Community Outreach and Engagement 2018 Budget Snapshot

<u>Total Expenses</u>	<u>Non MSD Revenue</u>	<u>MSD Funding</u>	<u>FTEs</u>
\$497,940	\$0	\$621,139	1.80

## Recommended Reductions

- ❖ 101500\_05 - Eliminate RDA Interfund. RDA was transferred to Regional Development (-\$125,000)
- ❖ 101500\_R01 - Eliminate Contributions. The reduction for contributions to the Metro Townships was made in 2017 as a one time (-\$381,958)
- ❖ 101500\_R02 – Reduce MSD Revenue. Includes a reduction of \$300,312 in expense, \$781,652 in revenue and 4 FTEs.

# Planning and Development Services 2018 Budget Snapshot

<u>Total Expenses</u>	<u>Non MSD Revenue</u>	<u>MSD Funding</u>	<u>FTEs</u>
\$4,590,177	\$0	\$4,302,976	41.00

## New Initiatives

- ❖ 405000\_01 - Increase in interfund expense to Public Works Engineering to provide structural and design review (\$0 net impact)
- ❖ 405000\_03 – Recognize increase in MSD revenue to match 2017 revenues and expenses (\$425,450)

## Recommended Reductions

- ❖ 405000\_R01 - Possible Elimination of an additional 14 FTEs due to loss of Millcreek. Total Millcreek reduction of \$2,253,543 in expenses and revenues
- ❖ 405000\_R03 – Reclassify revenues for Metro Townships to contract revenue (\$0 net impact)

# Animal Services 2018 Budget Snapshot

<u>Total Expenses</u>	<u>Non MSD Revenue</u>	<u>MSD Funding</u>	<u>FTEs</u>
\$6,201,881	\$5,239,329	\$872,863	54.75

## New Initiatives

- ❖ 410000\_01 General Fund Expansion. Increase General Fund dollars to regionalize the software program Chameleon (\$296,349)

## Recommended Reductions

- ❖ 410000\_R03 – Reductions in Force. 6 FTEs were lost in 2017 (-\$414,168)
- ❖ 410000\_R04 – Contract True Up. Reduction in revenue of \$312,473

# Emergency Services Admin 2018 Budget Snapshot

<u>Total Expenses</u>	<u>Operating Revenue</u>	<u>MSD Funding</u>	<u>FTEs</u>
\$384,367	\$20,000	\$0	1.20

## New Initiatives

- ❖ 101500\_02 – Transfer Emergency Services Admin 4350000100 to Community Outreach and Engagement 1015000300. Transfer of Budget and 1 FTE. (\$0 net)

## Recommended Reductions

- ❖ 435000\_R01 – Transfer FTE to Unified Fire Authority (-1FTE \$0 impact on dollars)

# Emergency Services Contracts 2018 Budget Snapshot

<u>Total Expenses</u>	<u>Operating Revenue</u>	<u>MSD Funding</u>	<u>FTEs</u>
\$5,579,829	\$0	\$0	0.00

## New Initiatives

- ❖ 435000\_R01 – Transfer FTE to Unified Fire Authority (-1FTE \$0 impact on dollars)
- ❖ 435000\_01 – COLA, Merit, and Benefit increases for the UFA (\$70,304)
- ❖ 502000\_03 – Stat and General Realignment. Shift contributions from the General Fund to Emergency Services:
  - ❖ Salt Lake Fire District Contract \$3,175,714
  - ❖ USDA Forest Service (Avalanche Contract) \$43,000
  - ❖ Wildland Fire Program – Fire Warden \$61,318

## Recommended Reductions

- ❖ No reductions

# Public Works Operations 2018 Budget Snapshot

<u>Total Expenses</u>	<u>Non MSD Revenue</u>	<u>MSD Funding</u>	<u>FTEs</u>
<b>\$20,803,233</b>	<b>\$12,018,946</b>	<b>\$9,081,446</b>	<b>121.00</b>

## New Initiatives

- ❖ 102200\_03 & 515200\_01 – Debt Service Adjustments. Since Public Works Operations is in an enterprise fund all debt service for the Public Works Operations building in Midvale and West Jordan will be charged directly to the organization. (\$0 net impact)
- ❖ 215000\_03 – Transfer Bees and Weeds Programs to Health Department (\$0 net impact)
- ❖ 440000\_02 – Install Heat Cable in Downspouts PW Admin Building. Funded with a reduction of \$10,000 in operations
- ❖ 440000\_03 – Non-Capital Roof Repairs and Swamp Cooler Replacement. Funded with a reduction of \$20,000 in operations
- ❖ 440000\_04 – Replace Chiller in Public Works Admin Building. Funded with a reduction of \$7,000 in operations
- ❖ 440000\_05 – New Mower. (\$0 net impact)
- ❖ 440000\_06 – Fund Regional Projects (\$50,000)
- ❖ 440000\_08 – Revenue Adjustments. True up contract revenue. Increase in expenses of \$243,426 and revenues of \$868,981
- ❖ 440099\_01 & 02 – Remodel Public Works Operations Westside Buildings (\$0 net impact)

# Public Works Operations 2018 Budget Snapshot

## Total Expenses

\$20,803,233

## Non MSD Revenue

\$12,018,946

## MSD Funding

\$9,081,446

## FTEs

121.00

## Recommended Reductions

- ❖ 440000\_R01 – Reduction Due to Millcreek Contract. Loss of expenses \$4,045,866 and revenues of \$4,431,832.



# Public Works Engineering Admin 2018 Budget Snapshot

<u>Total Expenses</u>	<u>Non MSD Revenue</u>	<u>MSD Funding</u>	<u>FTEs</u>
\$3,037,583	\$1,326,430	\$2,083,253	19.00

## New Initiatives

- ❖ 450000\_01 – Admin/Fiscal/GIS Flood Control Staff Time. Reduce the need for Administrative Services from Flood Control (\$0 net impact)
- ❖ 450000\_06 – Reclassify Fiscal Coordinator to Accountant. This is an \$8,508 increase in personnel costs that will allow Public Works Engineering to reduce the administrative costs by \$25,000 (\$0 net impact)
- ❖ 450000\_02 – Public Works Operations Permit Inspectors. Change accounting of Permit Inspectors to show as a direct charge rather than revenue sharing (\$0 net impact)
- ❖ 450000\_03 – Stormwater Coalition Transfer – Move Stormwater Coalition from 4600 Flood Control Engineering to 4500 Public Works Engineering (\$0 net impact)
- ❖ 450000\_05 – Fleet Replacement charges (\$0 net impact)
- ❖ 450000\_07 – Revenue Increases. This establishes a fund balance and equipment replacement fund for Public Works Engineering

## Recommended Reductions

- ❖ No Reductions



# Public Works Engineering Projects 2018 Budget Snapshot

## Total Expenses

**\$9,029,110**

## Non MSD Revenue

**\$0**

## MSD Funding

**\$9,029,110**

## FTEs

**0.00**

## New Initiatives

- ❖ 451000\_01 – New project requests of \$938,000 (\$0 net impact)
- ❖ CAPREBUD- Rebudget projects for \$7,828,932 (\$0 net impact)

# Flood Control Engineering Admin 2018 Budget Snapshot

<u>Total Expenses</u>	<u>Revenue</u>	<u>Fund Balance Projection</u>	<u>FTEs</u>
\$5,911,128	\$6,503,067	\$591,139	31.00

Flood Control Engineering is a Countywide Service

## New Initiative

- ❖ 450000\_01 – Reduce Public Works Engineering Use of Admin Staff (\$25,000)
- ❖ 450000\_03 – Stormwater Coalition Transfer – Move Stormwater Coalition from 4600 Flood Control Engineering to 4500 Public Works Engineering (\$0 net impact)
- ❖ 460000\_01 – New FTE Code Enforcement Inspector (\$107,731)

## Recommended Reductions

- ❖ 460000\_R01 – Vehicle Replacement Charges (-\$23,234)

# Flood Control Engineering Projects

## 2018 Budget Snapshot

### Total Expenses

**\$5,473,069**

### Revenue

**\$5,473,069**

### FTEs

**0.00**

### New Initiative

- ❖ 461000\_01 – Surplus Canal (\$500,000)
- ❖ Capital Projects and Operating Expenses (\$2,136,597)
- ❖ CAPREBUD – Rebudget of Capital Projects (\$2,836,472)

# Flood Control Engineering – New Capital Projects

Project	2018
Surplus Canal Deficiency Rehabilitation	\$950,000
Goggin Drain Gates Rehab	\$100,000
Spencer's Pond Tower Improvements	\$100,000
Corner Canyon Creek Improvements	\$175,000
Dry Creek Improvements Phase 2	\$200,000
1700 S. 1700 E. Basin	\$30,000
Scott Pond Improvements	\$50,000
Mill Creek Flume Steps 2600 E	\$95,000
Will Creek 600E – 810 E Reconstruction	\$250,000
Shriner Pond Outlet	\$50,000
Misc Small Projects	\$50,000
Right of Way, Overhead, and Debt Service	\$586,597
Total	\$2,636,597

# Solid Waste Management

## 2018 Budget Snapshot

<u>Budget Expenses</u>	<u>Owners Dividends</u>	<u>Budget Revenue</u>	<u>Balance Sheet Purchases</u>	<u>Profit</u>
<b>\$9,215,205</b>	<b>\$1,225,000</b>	<b>\$13,059,041</b>	<b>\$1,944,580</b>	<b>\$2,618,836</b>

Profit is equal to Revenue – Total Expenses – Owners Dividends

Owners Distribution of \$2,400,000 will be paid from Unrestricted Cash in 2018

<b>Transfers to Balance Sheet</b>	<b>2017 Projected Ending Balance</b>	<b>2018 Uses</b>	<b>2018 Additions</b>	<b>2018 Projected Ending Balance</b>
Personal Injury and Liability	\$ 250,000	\$ -	\$ -	\$ 250,000
Facility Replacement	\$ 1,026,000	\$ -	\$ -	\$ 1,026,000
Post Closure Maint Pre Subtitle D	\$ -	\$ -	\$ -	\$ -
Equipment Replacement Fund	\$ 5,564,372	\$ 1,944,580	\$ 400,000	\$ 4,019,792
Module Construction	\$ 6,819,743	\$ -	\$ 110,000	\$ 6,929,743
Capital Improvements	\$ 928,787	\$ -	\$ 200,000	\$ 1,128,787
Environmental Liability	\$ 450,000	\$ -	\$ 100,000	\$ 550,000
<b>Total</b>	<b>\$ 15,038,902</b>	<b>\$ 1,944,580</b>	<b>\$ 810,000</b>	<b>\$ 13,904,322</b>

*\* Depreciation and Balance Sheet*

# Solid Waste Management

## Capital Purchases

Capital Purchase	Restricted Fund	Amount
Shredder Teeth	Equipment Replacement	\$50,000
Rolloff Truck and Boxes	Equipment Replacement	\$250,000
Purchase rented compactor	Equipment Replacement	\$444,580
Capitalized Repairs	Equipment Replacement	\$250,000
Compost Equipment	Equipment Replacement	\$950,000
Total		\$1,944,580

# Solid Waste Management

## **New Initiatives**

- ❖ 475000\_01 – Changes in Operating Expenses (\$40,356)
- ❖ 475000\_09 – Increase Depreciation Expense (\$224,000)
- ❖ 475000\_10 – Revenue Increases (\$811,065)
- ❖ FTE for a Heavy Equipment Operator for Composting is not in the budget but is being requested in the Council Stage. This is a recommendation from the Landfill Council (\$55,000)

## **Recommended Reductions**

- ❖ 475000\_R06 – Close Transfer Station (\$2,671,759 profit)

# Municipal Services Stat and General 2018 Budget Snapshot

## Total Expenses

**\$357,677**

## Operating Revenue

**\$0**

## MSD Funding

**\$137,006**

## FTEs

**0.00**

## New Initiatives

- ❖ 502000\_01 – Move Parks and Rec out of MS Stat and General. Parks and Rec will bill the MSD directly (\$0 net impact)

## Recommended Reductions

- ❖ 502000\_02 – MSD Contract Reductions. Recognize decrease in MSD revenue to match revenues and expenses. Revenue will be reduced by \$217,231 and expenses reduced by \$62,732



# **Municipal Services Capital Projects 2018 Budget Snapshot**

<u><b>Total Expenses</b></u>	<u><b>Operating Revenue</b></u>	<u><b>MSD Funding</b></u>	<u><b>FTEs</b></u>
<b>\$62,549</b>	<b>\$0</b>	<b>\$62,549</b>	<b>0.00</b>

**Only funding overhead for prior year capital projects. Municipal Services Capital Projects will be closed in 2019**

# Fleet Management 2018 Budget Snapshot

## Total Expenses

**\$20,061,738**

## Revenue

**\$21,124,084**

## FTEs

**46.00**

## New Initiatives

- ❖ 680000\_01 – Cost of Goods Sold Changes (\$185,500)
- ❖ 680000\_02 – Revenue Changes (-670,949). Includes increases in program revenues and decreases in vehicle replacement program, motor pool, and sublet.
- ❖ 680000\_03 – Changes in Bond (\$-3,195)
- ❖ 680000\_04 – NAPA fee increase (\$45,000)

## Recommended Reductions

- ❖ No Reductions



SALT LAKE  

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COUNTY

**Thank You!**

**FLEET  
BILLING RATES  
FOR BUDGET YEAR 2018**

<b>Name of Fee</b>	<b>2017 Rate</b>	<b>2018 Rate</b>
<b>Labor Rate</b>		
Light Duty Shop	\$ 90.00 per hour	\$ 90.00 per hour
Hvy duty/Hvy Truck Shops	\$ 97.50 per hour	\$ 100.00 per hour
Lube Shop	\$ 70.00 per hour	\$ 75.00 per hour
Shop Fee	12.00% of labor min \$5.00 max \$120.00	12.00% of labor min \$5.00 max \$120.00
Parts Markup	28% of part cost	28% of part cost
Sublet processing only	10% of invoice min \$7.50 max \$1,000	10% of invoice min \$7.50 max \$1,000
Fuel Markup	\$ 0.22 per gallon	\$ 0.22 per gallon
Driver Training	\$ 20.00 per test	\$ 20.00 per test
License & Registration	\$ 30.00 per vehicle (if in replacement fund includ	\$ 30.00 per vehicle
Annual Vehicle Inspection	1 hour labor rate	1 hour labor rate
Vehicle Cascading	5% of purchase price cap @ \$1,000	5% of purchase price cap @ \$1,000
Road Call	\$ 105.00 per labor hour during road call	\$ 105.00 per labor hour during road call
Customer Requested Overtime	\$ 25.00 per hour surcharge to listed labor rate	\$ 25.00 per hour surcharge to listed labor rate
<b>MOTOR POOL</b>		
Bus	\$ 150.00 per day	\$ 150.00 per day
Full Size Pick-up	\$ 106.00 per day	\$ 106.00 per day
Full Size Sedan	\$ 39.00 per day	\$ 39.00 per day
Small SUV	\$ 65.00 per day	\$ 65.00 per day
Mini van	\$ 60.00 per day	\$ 60.00 per day
mileage rate	\$ 0.25 per mile	\$ 0.25 per mile



	2018 Rates	
	Gross weight 9,000 lbs or	Gross weight More than
Mixed Trash Landfill	\$ 12.00	\$31.35/Ton
Mixed Trash (Transfer Station City and District)		\$32.85/Ton
Mixed Trash (Commercial)		\$36.85/Ton
Construction	\$ 10.00	\$31.35/Ton
Asphalt/Concrete		
clean concrete only; no rebar, etc.	\$ 5.00	\$5.00/Ton
Soil Disposal		
Commercial loads	\$ 5.00	\$5.35/Ton
Green Waste Unbagged	\$ 7.00	\$17.00/Ton
Compost Sales Per Scoop		
(aprox. 3 cubic yards)	\$ 30.00	\$ 30.00
	Call for	Call for
	hazardous	hazardous
	waste pricing:	waste pricing:
HazardousWaste	385.468.3862	385.468.3862
Leaf Debagging		\$18.00/ton

	2017 Rates	
	Gross weight 9,000 lbs or less	Gross weight More than 9,000 lbs
Mixed Trash (Landfill)	\$ 10.00	\$31.35/Ton
Mixed Trash (Transfer Station City and District)		\$31.35/Ton
Mixed Trash (Commercial)		\$35.35/Ton
Construction Asphalt/Concrete clean concrete only; no rebar, etc.	\$ 10.00	\$31.35/Ton
Soil Disposal	\$ 5.00	\$5.00/Ton
Commercial loads	\$ 5.00	\$5.35/Ton
Green Waste Unbagged Compost sales per scoop	\$ 5.00	\$16.00/Ton
(aprox. 3 cubic yards)	\$ 30.00	\$ 30.00
	Call for hazardous waste pricing:	Call for hazardous waste pricing:
HazardousWaste	385.468.3862	385.468.3862



# Justice Court

## Budget Presentation

### 2018





# Budget Summary and Comparison

	2017 Adjusted Budget	2017 FTE Total	2018 Request	2018 FTE Total
Justice Court Administration	\$1.063 M	14	\$1.052 M	13
Justice Overhead Expenses	\$.531 M		\$.531 M	
Total	\$1.594 M	14	\$1.583 M	13
Variance			(\$0.011)	(1)



# New Challenges for 2018

- Redesign space
  - Security
- Equipment updated
- New Millcreek Contract
- New Position
  - Admin & Fiscal Manager



**THANK YOU!**