

SALT LAKE COUNTY

Board Member Nomination/Application

Board: Salt Lake County Council for Aging & Adult Services Date: June 19, 2018

Nominated By (if applicable): N/A Reappointment

Nominee's Name Louis E. Miller

Home Address: [REDACTED] City, State, Zip [REDACTED]

Work Address: N/A

Home Phone: [REDACTED] Work Phone: n/a E-Mail: [REDACTED]

Would applicant prefer work or home phone/address used as mailing address? Home

Salt Lake County Council District #: 1 Arlyn Bradshaw

(To find the district you live in go to <http://vote.utah.gov/elected-officials/>, enter your address and zip code, then click on **Find**. The results will produce a map with a **red diamond** at your home location. Click on the diamond and wait for a text box to appear containing your elected officials. Scroll down until you see the **fourth** County Council representative (not "At-Large") and list that name above.)

I prefer that my personal contact information remain private and protected no

Unique qualifications and/or perspectives you would bring to a Board or Commission:
I have been the CEO of three Large Hub Airports (SLC, Tampa and Atlanta) with experience in managing the airport operations and significant capital programs.
Currently I serve as a Team Leader for Meals on Wheels and as an RSVP Advisory Council Member.

I am a member of the Salt Lake Salvation Army Advisory Board and am Treasurer of the Homeowners' Association for my condominium.

Board Coordinator Staff Section

Salt Lake County does not discriminate on the basis of race, color, national origin, sex, sexual orientation, age, religion, marital status, or disability.

Is this a (check one): reappointment fill vacant seat new seat added to board

If filling a vacant seat, why?

Term expired (expiration date: _____) Member Resigned

Other Ended first term

Name of board member being replaced: _____

This is a 3 year term. Term will begin Sept 1 of 18 and end Aug 31 of 2021

Comments: Great asset to Council - Also an AAS Volunteer

Louis E. Miller



Professional Qualifications

With over 35 years of airport management experience and 29 of these as the CEO of three large hub airports, I have the reputation for effectively responding to changing economic and security conditions and for providing extremely high quality facilities and services to the travelling public and the airlines serving the community while maintaining a low cost structure.

During my three years as the Aviation General Manager for the Hartsfield-Jackson Atlanta International airport, the busiest in the world, we completed construction and opened the new \$1.4 Billion International Terminal on time and within budget. The new project created a 40 Gate International Terminal Complex and brought our total gate count to 208. The all in Cost Per Enplaned Passenger (CPE) in Atlanta was approximately \$5.25 in 2012 which is well below the industry average of \$9.00. We also extended the airport's longest runway by 500 feet to accommodate long haul flights to foreign destinations and opened ATL's first cell phone and park and wait lot. The entire inbound roadway system, which is over 30 years old, is currently being expanded to better serve the access to and from the airport.

Tampa International Airport's CPE of \$4.93 in 2010 was one of the lowest for large hub airports in the United States. TPA generated 74% of its revenues from non passenger airline sources which was higher than the industry average of 50 to 55 percent. A major goal of the Authority was to accomplish our mission at the lowest possible cost and with the full cooperation of all of our partners including the airlines, the TSA, the FAA, concessionaires, FBO's and all of our tenants that provide services to the travelling public. This was evidenced by the following achievements during my tenure as the Executive Director:

The tragic events of September 11, 2001 had a major impact on our Nation's passengers and required a comprehensive security response. With the full support and cooperation of the 22 airlines serving TPA and that of the Transportation Security Administration (TSA), we were one of the first airports in the United States to develop and install an outbound baggage handling system with a fully integrated inline security system for checked baggage. In addition, we expanded the number of security lanes at the four security checkpoints from 9 to 27. Passenger traffic recovered to pre-9/11 volume within two years and then continued to grow faster than the national average through 2007 which was TPA's record year for the number of passengers served. The TSA selected me to serve on their Baggage Screening Investment Study Committee as one of 6 airport representatives along with airline and industry representatives and our goal was to find alternatives to fund the procurement of Inline Baggage Screening Systems at our Nation's airports. I was also selected by the Federal Bureau of Investigation to

serve on the Countywide Joint Terrorism Task Force which required me to obtain an FBI Top Secret Clearance.

In 1998 I renegotiated the 30 year old Airline-Airport Use and Lease Agreement for operations at TPA. The airline agreement converted from a pure residual agreement to a compensatory rate making methodology with an airline revenue sharing component. The new agreement allowed the Aviation Authority to complete in excess of \$1.3 billion of capital projects during my 13 years and actually reduce the costs to the airlines to operate at the airport. The flexibility of the new agreement and our ability to respond to economic changes has positioned the Aviation Authority well to respond to the current economic situation. We continued with a strong capital program and were still able to pay revenue sharing to the airlines while at the same time to reduce expenses without resorting to employee lay-offs.

A Federal Aviation Regulation Part 150 Noise Control and Land Use Compatibility Study for operations at TPA was completed in 2002. The study was in accordance with FAA regulations and involved the community and the airlines to the maximum extent possible. The results of the noise study included changes to the preferential runway use program at TPA which reduced the noise impact on the residential community. An Aircraft Noise and Operations Monitoring System with remote monitoring sites and integration with the FAA's radar tracking system to review compliance with the preferential runway use program was implemented. An engine run-up enclosure was constructed to further reduce noise impacts on the community.

During the thirteen years I served as the Executive Director we completed in excess of \$1.3 billion in capital projects and land acquisition; and, during this period of time we actually reduced the CPE charged to the airlines from \$5.63 in 1996 to the \$4.93 actual for the fiscal year ended September 30, 2009. Some to the major capital projects were:

- New 14 gate concourse (Airside E) \$130,000,000
- New 15 gate concourse (Airside C) \$135,000,000
- Outbound Baggage Handling System with Inline Baggage Screening \$132,000,000
- Refurbishment of the all three levels of the Terminal Building \$ 90,000,000
- Expansion of parking facilities from 11,000 to 25,000 spaces \$150,000,000
- New air cargo facilities for passenger and cargo airlines \$ 90,000,000
- Airport roadway widening and construction of new roads \$ 75,000,000
- General aviation airport improvements \$125,000,000
- Miscellaneous airfield refurbishment and expansion projects \$100,000,000

Experience

Hartsfield-Jackson Atlanta International Airport	
September 2010 – December 2013	3 Years
Hillsborough County Aviation Authority	
July 1996 – April 2010	
Executive Director	13 Years
Salt Lake City Department of Airports	
November 1976 – January 1980	
January 1981 – June 1996	
Executive Director	13 Years
Deputy Director – Finance & Administration	5 Years
Chief Accountant	<u>1 Year</u>
Total	19 Years
Peterson, Sorenson & Brough – Certified Public Accounting Firm	
January 1980 to January 1981	
Audit Partner	1 Year
Catten, Stagg, Pacheco & Rock – Certified Public Accounting Firm	
September 1972 – November 1976	
Staff Auditor, Senior Auditor and Audit Manager	4 Years

Education and Certification

Stevens Henager Business College	-ACS, Accounting 1971
University of Utah	-CPA Review Courses
State of Utah – Certified Public Accountant - Emeritus	-License #125853-2601

Civic and Professional Organizations

Served for 18 years as a Board Member of the Worldwide Airports Council International
 Served as Treasurer and on the Executive Committee of ACI World for 8 Years
 Past Chairman of the North American Region of the Airports Council International
 American Association of Airport Executives
 American Institute and Utah Association of Certified Public Accountants
 Tampa Bay Convention & Visitors Bureau Board of Directors
 Greater Tampa Chamber of Commerce Board of Directors
 Tampa Bay Partnership Board of Directors
 Member of the Hillsborough County Metropolitan Planning Organization
 Served as Chairman of the Florida Airports Council
 Atlanta Convention & Visitors Bureau Board of Directors
 Board of Advisors of the Greater Metropolitan Atlanta Area Chamber of Commerce
 Member of the Board of the Georgia Chamber of Commerce
 Member of the Metro Atlanta and Salt Lake City Salvation Army Advisory Boards

Military

I was honorably discharged in July of 1969 after the completion of a four year enlistment in the United States Army. Specialized in the field of radio communications and attained the rank of Sergeant E-5 while serving a tour of duty in Germany and Ft. Lewis Washington.

Information about the Aviation System in Hillsborough County

The Hillsborough County Aviation Authority was created in 1945 and is an Independent Special District governed by a five member Aviation Authority Board consisting of 3 members appointed by the Governor of the State of Florida for four-year terms; the Mayor of the City of Tampa; and a Commissioner of and selected by the Board of County Commissioners of Hillsborough County. The Aviation Authority is responsible for all public airports within Hillsborough County and currently owns and operates Tampa International, a large hub airport serving the Tampa Bay Area and Peter O. Knight, Plant City and Tampa Executive airports which all serve as relievers to TPA. The Aviation Authority is a self-supporting organization and generates revenues from airport users of approximately \$170 million and PFC collections of approximately \$37 million. These revenues are used to fund operating expenses of approximately \$92 million; debt service payments of approximately \$72 million; and, capital projects, land acquisition and equipment of \$105 million. I was directly responsible and accountable for the planning & development, operations, maintenance, marketing, public relations, finance and administrative functions of the airports owned and operated by the Aviation Authority.

Information about Salt Lake City's Airport System

The SLC Department of Airports is owned and operated by Salt Lake City Corporation and is responsible for the overall planning, development, financing, operations and maintenance of Salt Lake City International Airport (large hub), Salt Lake City Airport II (Reliever) and the Tooele Valley Airport (General Aviation). SLC created an Airport Advisory Board comprised of nine members appointed by the Mayor of Salt Lake City and confirmed by the City Council. The Executive Director of the Department of Airports is also a Member of the Mayor's Cabinet which oversees all of the operations and services provided by Salt Lake City.

Information about Hartsfield-Jackson Atlanta International Airport

The airport, under the Department of Aviation (DOA), is owned and operated by the City of Atlanta and is the busiest airport in the world. The DOA is responsible for the overall planning, development, financing, operations and maintenance of the airport. The General Manager of the DOA serves on the Mayor's Cabinet and also works with the 16 Members of the Atlanta City Council relating to all Legislative items.



Board Appointment Approval

Ben McAdams

Salt Lake County Mayor

Erin Litvack

Deputy Mayor, County Services

Rick Graham

Deputy Mayor, Operations

Karen Hale

Deputy Mayor, Community
& External Affairs

Darrin Casper

Deputy Mayor, Finance
& Administration

On the 10th day of July 2018, the Salt Lake County Council consents to the reappointment of Mr. Louis Miller as a member of the *Salt Lake County Council for Aging and Adult Services*.

His second 3-year term will begin September 1, 2018 and end August 31, 2021.

Salt Lake County Council

Aimee Winder Newton
Chair, Salt Lake County Council

Attest:

Sherrie Swensen, County Clerk

Please instruct the Council Clerk to return this form to Anna Vukin-Chow in the Mayor's Office, N2- 100 to process this appointment.