

What unique perspectives could you bring to the board?

I think I have a very good understanding of the many partners involved in affordable housing efforts in Salt Lake County and throughout Utah, and the many challenges developers face in trying to achieve affordability. On a daily basis, I work with developers, lenders, and investors to problem-solve so that we can all achieve success.


Upload a Resume

Demographics

Some boards and commissions require membership to be racially, politically or geographically proportionate to the general public. The following information helps track our recruitment and diversity efforts.

Are you a Salt Lake County employee?

Yes No

Are you a current member of another Salt Lake County board or commission?

Yes No

Race/Ethnicity *

District *

District 1

Gender Pronouns *

Age Range *

Languages *

English

Political Affiliation



Professional Experience

Utah Housing Corporation

Salt Lake City, Utah April 2009-present

www.utahhousingcorp.org

Vice President, Multifamily Finance

Department director for all affordable multifamily housing finance programs, including:

- Federal Low Income Housing Tax Credit program;
- State of Utah Low Income Housing Tax Credits program;
- Tax-Exempt Bond Issuance;
- 542(c) multifamily Risk Share Lending program;
- Tax Credit Assistance Program loans;
- Section 1602 Program; and
- Predevelopment lending program.

Corporate responsibilities include hiring and supervising staff to discharge responsibilities related to program execution; establishing investment criteria and administrative regulations; approving origination and underwriting of applications for financing; overseeing asset management and compliance of portfolio; ensuring timely bond issuances; and evaluating Utah markets for affordable housing needs.

Homestead Capital

Portland, Oregon April 2007-April 2009

Vice President, Equity Investments

Perform all aspects of project acquisition and underwriting related to purchase of Low Income Housing Tax Credits for placement into multi-investor and proprietary funds, including:

- Develop and manage relationships with developers in Utah, Arizona, Idaho, Montana, and Nevada;
- Underwrite affordable multifamily housing developments and prepare investment proposals;
- Model financial projections and investor yield;
- Negotiate partnership agreements;
- Review and approve all due diligence required for closing;
- Monitor project development before, during, and after construction;
- Coordinate with asset management division;
- Originate predevelopment loans and lines of credit;
- Facilitate work outs, monitor watch list projects in conjunction with asset management;
- Manage local investor relationships;
- Develop new streams of investment capital in local markets.

Multi-Ethnic Development Corporation

Salt Lake City, Utah

Executive Director November 1997-March 2007

Director of Operations June 1995-November 1997

Directed all business matters of a statewide nonprofit development organization of single and multi-family affordable housing, and market rate commercial and retail space. Developed over 500 units of affordable multifamily rental and ownership housing. Performed all aspects of nonprofit management, including staff supervision, financial development, program development, fundraising, growth planning, capacity building, strategic and business planning, public relations, building broad networks with social services and housing interests, and nurture relationships with volunteer Board of Directors.

Performed all aspects of project development including:

- Develop community needs assessments, housing market analyses, and project concepts;
- Identify, evaluate, and recommend potential project sites and project concept, and negotiate for acquisition suitable sites;
- Build project proformas including predevelopment, development, operating budgets, sources and uses statements, and cash flow analyses;
- Create and manage project calendar;
- Work with other staff and organizations to develop supportive service plans;
- Draft requests for qualifications, and negotiate, prepare, and manage contracts for a variety of development professionals; assess responses and make selections;
- Prepare and present applications for financing;
- Obtain all required land use approvals;
- Oversee asset management for life of project;
- Monitor compliance with all grant, lender, and investor requirements.

Experienced with public and private financing, including State and Federal Low Income Housing Tax Credits, Historic Tax Credits, Rural Development, Federal Home Loan Bank Affordable Housing Program, HOME, CDBG, HUD Section 202 and 811, US Department of Agriculture Rural Development, predevelopment loans, construction loans, bridge loans, term loans, and mortgage lending.

Reader, U.S. Department of the Treasury, Community Development Financial Institutions (CDFI) Fund

Reader, New Markets Tax Credit Program, Rounds 2008, 2010, 2011, 2012, 2013, 2015, 2016, 2017

Reader, NACA, Financial Assistance/Technical Assistance Program, 2014, 2015, 2016, 2017, 2019

Reader, Capital Magnet Fund, 2015, 2016

Boards and Service

- Rural Community Assistance Corporation, board member, 2017-present
- Salt Lake City Redevelopment Advisory Committee, October 2014-present
Salt Lake City RDA Loan Committee, October 2014-present
- Salt Lake City Blue Ribbon Commission on Affordable Housing, 2017
- Salt Lake County Continuum of Care Prioritization Committee, 2012-2018

- Board of Directors, Utah Chapter of the National Association of Housing and Redevelopment Officials, 2010-2014
- Community Advisory Board, JP Morgan Chase Bank, 2005-2007
- Board of Trustees, Olene Walker Housing Loan Fund, December 2002-December 2005
- Board of Directors, Utah Housing Coalition, July 2000-2017
- Board of Directors, Utah Pride Center, Chair of Development Committee, January 2006-2009
- Salt Lake City Police Civilian Review Board, 2003-2011, Chair 2008-2011

Education

Harvard University, Cambridge, Massachusetts, A.B. 1987

Columbia University, New York, New York, Political Science, Ph.D. candidate (all but dissertation)

Mortgage Banker's Association, Certified Multifamily Underwriter