Application Form

Profile			
Michael First Name	Akerlow Last Name		
Email Address			
Employer	Job Title		
Home Address		Suite or Apt	
City		State	Postal Code
Primary Phone			
Which Boards would you l	like to apply for?		
Housing Connect: Submitted			
Referred by:			
Mayor Jenny Wilson			

Submit Date: Sep 23, 2024

Qualifications

Please tell us about yourself.

I am currently the Director of Housing and Community Development for Salt Lake County. Previous to that I was the CEO of the Community Development Corporation of Utah and focused on both the development and preservation of single family homes and multifamily units. I worked at Salt Lake City Corporation for approximately 10 years and was the Director of Housing and Neighborhood Development under Ralph Becker and Jackie Biskupski. I have also worked in private real estate development and have a Master of Science in Real Estate Development from Columbia University.

Why are you interested in serving on a board or commission?

I have been heavily involved with affordable housing policy, finance and development for the majority of my career. I understand its importance in creating economic mobility and is the foundation to strong communities. I have been and continue to be dedicated to addressing the housing crisis in Utah and want to participate on a board that is part of the solution in a progressive and impactful way.

What education, work experience, or volunteer experience do you have that applies to the board you are applying for?

As mentioned, I have worked in public housing policy and finance for much of my career. My private development experience also gives me the ability to understand how development works from the ground up. I also service on the Federal Home Loan Bank of Des Moines Advisory Council and was a former member of Utah's Commission on Housing Affordability. I believe my experience would be beneficial to the board of Housing Connect.

What unique perspectives could you bring to the board?

I understand the funding sources and capital stacks for development but I also understand housing as it contributes to strengthening the economic well-being and overall health outcomes of household in Salt Lake County. My work goes beyond just housing and includes seeing it as a part of community development. **Demographics** Some boards and commissions require membership to be racially, politically or geographically proportionate to the general public. The following information helps track our recruitment and diversity efforts. Are you a Salt Lake County employee? Are you a current member of another Salt Lake County board or commission? Race/Ethnicity * **District** * **☑** District 4 **Gender Pronouns *** Age Range * Languages *

Political Affiliation

Michael Akerlow

PROFESSIONAL EXPERIENCE

Director, Housing & Community Development Salt Lake County, Utah

Oct 2023 - present

Senior Executive overseeing Salt Lake County's housing and community development policies and funding.

- Build and strengthen relationships with developers and municipalities for the production of housing and community development services and infrastructure.
- Present housing data, programs and budgets to the Mayor and Salt Lake County Council.
- Ensure compliance with federal regulations on the County's entitlement and housing grants.
- Oversee an annual budget of \$10m.
- Develop and implement Salt Lake County's affordable housing policies and plans.
- Manage the County's Housing Trust Fund that provides development financing for multifamily housing.
- Secure funding for development through grants, tax increment and bank resources.

Senior Development Manager PEG Companies, Provo, Utah

Mar - Oct 2023

Managed the development and construction of several of PEG's real estate projects with budgets ranging from \$90m to \$110m.

- Oversaw all aspects of project management including entitlement work, budget creation, selection of contractors and consultants, construction and lease-up.
- Reported monthly to national investor funds on construction progress and project financials.
- Worked directly with firm's principals on the selection and predevelopment of new projects including preparation of pro formas and funding requests.

Chief Executive Officer Community Development Corporation of Utah, Salt Lake City, Utah

Nov 2017 - Mar 2023

Leader of a Utah non-profit that focuses on comprehensive community development and provides access to opportunities to low- and moderately low-income households through affordable housing, financial counseling and financial management tools.

- Developed several multifamily housing Low-Income Housing Tax Credit projects.
- Managed relationships and secured funding from both private and public entities for CDCU's programming, operations and real estate development opportunities.
- Served on the State's Commission on Housing Affordability which resulted in several housing laws being passed.
- Reported to the Board of Directors and several subcommittees.

Deputy Director, Department of Community and Neighborhoods (CAN) Salt Lake City Corporation, Salt Lake City, Utah

Jan · Nov 2017

Oversaw five divisions that are integral to the development of the city: Housing and Neighborhood Development, Planning, Transportation, Engineering, and Building Services.

- Managed the Capital Improvement Program that selected, funded and financially managed projects throughout the city such as streets, parks and development of public facilities. Presented projects to community councils, the Mayor and City Council for final approval.
- Served as a City representative on the Design Review Team for Salt Lake City's new Homeless Resource Centers and co-chair of the Mayor's Blue Ribbon Commission on Affordable Housing.
- Represented the Mayor in media regarding several key initiatives and development projects.

Director, Housing and Neighborhood Development (HAND) Salt Lake City Corporation, Salt Lake City, Utah

2013 to 2016

Managed Salt Lake City's federal grant allocations, Capital Improvement Program, Capital Asset Management, Housing Trust Fund and Real Estate Services.

- Oversaw the development of city-owned properties that included a mix of uses and incomes. This
 included developer negotiations, working with the Mayor and City Council, community engagement
 and ensuring that the project objectives and contractual obligations were met.
- Using a data driven approach, identified housing gaps created and co-authored the City's first housing plan in nearly 20 years.
- Acquired and disposed of properties for Salt Lake City Corporation.
- Secured funding through tax increment, grants and bank Community Reinvestment Act funds for commercial development in the City.

Deputy Director, Housing and Neighborhood Development Salt Lake City Corporation, Salt Lake City, Utah

2010 to 2012

Small Business Development Manager, Economic Development Salt Lake City Corporation, Salt Lake City, Utah

2009 to 2010

EDUCATION

Columbia University, New York City, New York Master of Science Real Estate Development

2000

University of Utah, Salt Lake City, UT Bachelor of Arts, English Major Phi Kappa Phi Honor Society

1996

HIGHLIGHTED SKILLS

- Excellent public speaking skills and ability to communicate clearly and successfully with elected officials, political leaders, and large groups.
- Effectively lead meetings and reach objectives with parties of varying experience and opinions.
- Strong innovation and collaboration skills.
- Inspire and lead others to think creatively, reach highest potential and increase productivity.

AFFILIATIONS AND INTERESTS

- The Salvation Army Advisory Board Member 2024 present
- Federal Home Loan Bank of Des Moines Advisory Council 2020-present
- State of Utah Commission on Housing Affordability Member 2019-2023
- Salt Lake Valley Coalition to End Homelessness Housing Co-Chair 2019-2021
- Director, Project Homeless Connect 2016-2023