

COMMUNITY SERVICES DEPARTMENT 2023 BUDGET PRESENTATION

Robin B. Chalhoub – Director

Joey McNamee – Associate Director

Lori Okino – Fiscal Administrator



OUR TEAM



Executive Assistant
Grace Hanley



**Arts &
Culture**

Matt Castillo



**Clark
Planetarium**

Duke Johnson



**County
Library**

Jim Cooper



**Park &
Recreation**

Martin Jensen



**Equestrian
Park**

Bastian Agricultural
Center – March
2022

DEPARTMENT OPERATIONAL BUDGET



Organization	Total Expenses	Operational Revenue	Balance Sheet	Other Funding	Total FTEs	New FTEs	New TL FTEs	New TI FTEs
Arts & Culture	10,799,900	3,240,470	-	7,559,430	58.50	2.00	-	-
Clark Planetarium	7,843,144	3,987,099	-	3,856,045	34.00	2.00	-	-
County Library	53,345,255	1,079,440	-	52,265,815	436.25	(2.00)	1.00	-
Eccles Theatre	8,708,678	6,346,791	-	2,361,887	28.25	1.00	-	-
Equestrian Park	896,448	-	-	896,448	-	-	-	-
Golf	9,770,775	8,570,663	1,050,000	2,250,112	38.00	-	-	-
Millcreek Canyon	1,003,574	1,000,000	-	3,574	0.75	0.75	-	-
Open Space	696,642	2,700	-	693,942	0.25	-	-	-
Parks & Trails	21,088,223	5,433,181	-	15,655,042	105.00	7.00	-	2.00
Recreation	49,765,363	20,125,741	-	29,639,622	190.00	1.00	-	-
Zoo, Arts & Parks	697,863	-	-	697,863	3.00	-	-	-
Total	164,615,865	49,786,085	1,050,000	115,879,780	894.00	11.75	1.00	2.00

BUDGET KEY FUNDING SOURCES

Fund Source	Arts & Culture	Clark Planetarium	County Library	Golf	Parks & Recreation	UPACA Eccles	Zoo, Arts & Parks
Facility Improvement Fund					X		
Fund Balance	X	X	X	X		X	X
General Fund					X		
Library Property Tax			X				
Operational Revenue	X	X	X	X	X	X	
Planetarium Levy		X					
Preservation Fund	X						
Salt Lake City RDA						X	
Transformational Initiatives	X		X	X	X		
Transportation Fund					X		
TRCC Fund	X	X			X		
Zoo, Arts, and Parks Tax							X

2023 FOCUS AREAS

Deferred Capital
Maintenance

Deferred Capital
Maintenance

Deferred Capital
Maintenance



DEPARTMENT CAPITAL BUDGET



Fund Source	Arts & Culture	Clark Planetarium	County Library	Equestrian Park	Golf	Open Space	Parks & Recreation	UPACA Eccles	Total
A&C Preservation Fund	297,000	-	-	-	-	-	-	-	297,000
County Library Fund	-	-	1,502,526	-	-	-	-	-	1,502,526
General Fund	-	-	-	-	-	2,500,000	-	-	2,500,000
Golf Fund	-	-	-	-	15,128	-	-	-	15,128
Planetarium Fund	-	125,000	-	-	-	-	-	-	125,000
P&R Facility Improvement Fund	-	-	-	-	360,000	-	370,650	-	730,650
Transformational Initiative	-	-	-	-	-	-	10,383,711	-	10,383,711
TRCC Fund	2,236,518	764,042	-	3,593	-	2,500,000	14,450,225	-	19,954,378
UPACA Eccles Capital Reserve	-	-	-	-	-	-	-	115,000	115,000
UPACA Eccles Fund	-	-	-	-	-	-	-	103,543	103,543
Total	2,533,518	889,042	1,502,526	3,593	375,128	5,000,000	25,204,586	218,543	35,726,936

AGENDA

County Library

Parks, Trails & Wheeler Farm

- Open Space
- Millcreek Canyon

Recreation

Golf

Arts & Culture

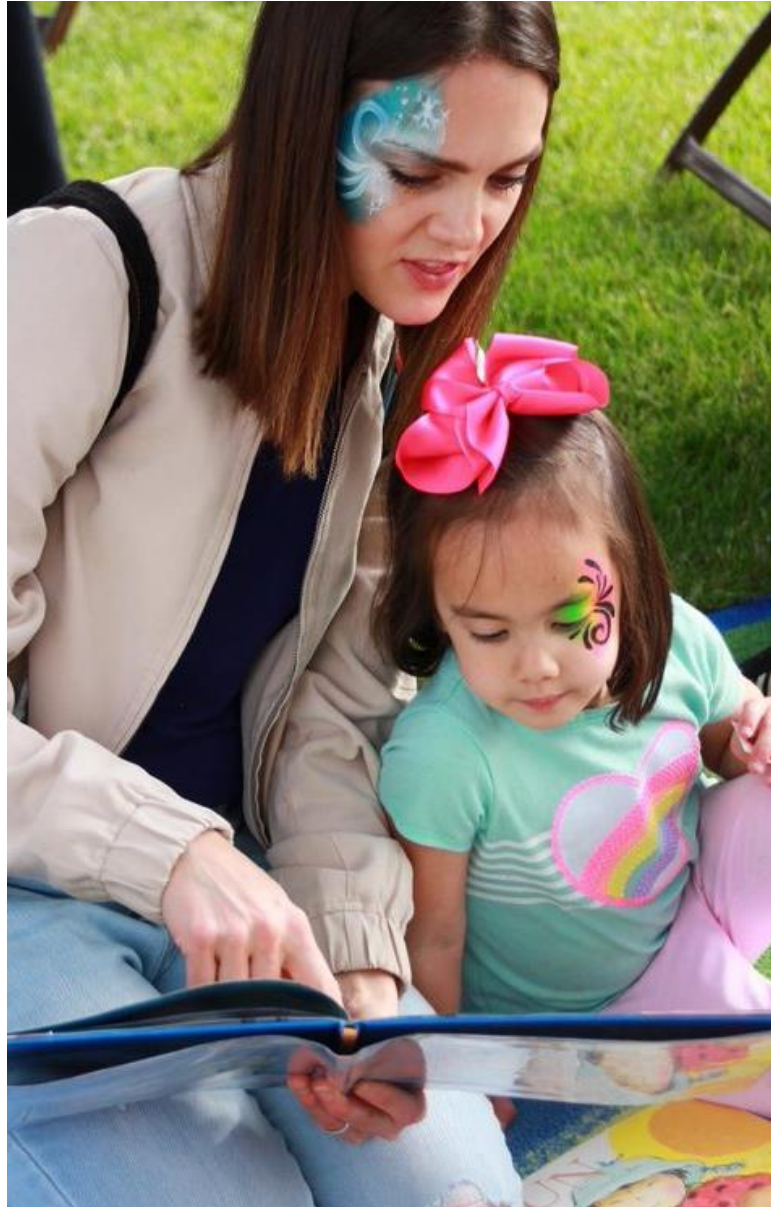
- Eccles Theatre
- Zoo, Arts & Parks

Clark Planetarium

Equestrian Park

TRCC Recommendations

Community Services Admin.





COUNTY LIBRARY

Total Expenses	Operational Revenue	Other Funding	Total FTEs	New FTEs	New TI FTEs	Capital
\$53,345,255	\$1,079,440	\$52,265,815	436.25	(2.00)	1.00	\$1,502,526

COUNTY LIBRARY OPERATIONS

\$107,545

Ongoing:

- Custodial FTE Reduction (-2.00 FTE) (\$6,686)
- Appropriation Unit Shift \$0
- Revenue & Expense Projection Change \$0
(Revenue -\$2,000 / Expense -\$2,000)

One-Time:

- ARPA Hotspot Grants \$0
(Revenue \$35,311 / Expense \$35,311)
- LSTA Backpack Grant \$0
(Revenue \$10,000 / Expense \$10,000)
- Time-Limited Project Manager \$114,231
(1.00 FTE)

COUNTY LIBRARY CAPITAL

\$1,502,526

One-Time:

- | | | | |
|--|-----------|---|-----------|
| • System-wide: Concrete Repair & Replacement | \$30,000 | • Taylorsville, Tyler, & Whitmore: Security Cameras | \$57,000 |
| • West Jordan: Boilers | \$70,000 | • Holladay: Sewer Line | \$50,000 |
| • Viridian & Magna: Carpet | \$180,000 | • Bingham Creek: Irrigation System | \$25,000 |
| • Draper: Dumpster Concrete | \$20,000 | • Magna: Uninterruptible Power Supply (UPS) | \$25,000 |
| • Tyler: Cooling Tower | \$73,500 | • Herriman: LED Lighting | \$300,000 |
| • West Jordan: Cooling Tower Maint | \$25,000 | • System-wide: Xeriscaping | \$75,000 |
| • Hunter & Taylorsville: Parking Lot Overlay | \$440,000 | • System-wide: Parking Lot Slurry Seal | \$100,000 |
| • Bingham Creek: Book Drop Design | \$25,000 | • Library: Overhead | \$7,026 |

COUNTY LIBRARY TAX ADJUSTMENT

The proposed tax adjustment would increase the rate from .000386 to .000485.

Salt Lake County Library would increase its property tax budgeted revenue by 25.65% above last year's property tax budgeted revenue excluding new growth.



PARKS, TRAILS & WHEELER FARM

Total Expenses	Operational Revenue	Other Funding	Total FTEs	New FTEs	New TI FTEs	Capital
\$21,088,223	\$5,433,181	\$15,655,042	105.00	7.00	2.00	\$16,510,414

PARKS & TRAILS OPERATIONS

Operations	\$364,675
<hr style="border-top: 1px dashed #ccc;"/>	
Ongoing:	
• Debt Service Decrease	(\$221)
• Bingham Creek Regional Park Annualization (Revenue -\$72,317 / Expense \$61,490)	\$133,807
• Park Pavilion Fee Increase	(\$9,375)
• Senior Project Manager (1.00 FTE)	\$160,464
One-Time:	
• Trail Maintenance Equipment	\$80,000

Fee Rate Increases	\$9,375
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• Park Pavilion Rentals	

4Q Transportation Fund, Ongoing:

• Trail Maintenance (6.00 FTEs) (Revenue \$298,692 / Expense \$298,692)	\$0
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PARKS & TRAILS CAPITAL

\$15,273,589

TRCC Fund, One-Time:

- | | | | |
|--|-------------|---|-------------|
| • Parks: Replace Playground Surfacing | \$287,500 | • Union Park: Replace Pavilion Roof | \$109,250 |
| • Wardle Regional: Re-Pipe Splashpad Pump Room | \$34,500 | • Vista Park: Replace Concrete | \$74,750 |
| • Sugarhouse: Replace Hidden Grove Bridge Guard Rail | \$22,138 | • South Mountain & Big Cottonwood: Replace Playgrounds | \$2,024,575 |
| • Parks & Open Space: Replace Trees | \$1,000,000 | • Creekside: Repair Disc Golf | \$184,000 |
| • Olympus Hills: Renovate Ballfield | \$92,000 | • Jordan River Trail: Install Millcreek Trailhead Waterline | \$115,000 |
| • Sugar House: Replace Parleys Creek Pavilion | \$330,050 | • Bonneville Shoreline Trail: Repair Oakridge Trailhead | \$105,800 |
| • Sugar House: Replace Fabian Lake Pavilion | \$372,315 | | |
| • Granite: Repair Restroom | \$97,750 | | |
| • Tanner: Replace Tennis Court Fencing | \$40,250 | | |

Transformational Initiatives, One-Time:

- | | |
|---|-------------|
| • Irrigation System Upgrades | \$7,865,000 |
| • Granite and Creekside: Irrigation Systems | \$2,243,765 |
| • Program Managers (2.00 FTEs) | \$274,946 |

WHEELER FARM

Operations **\$0**

Ongoing:

- Wheeler Farm Fee & Maintenance Increase \$0
(Revenue \$67,665 / Expense \$67,665)
- Wheeler Farm New Annual Pass Programming \$0
(Revenue \$15,000 / Expense \$15,000)

Fee Rate Increases **\$82,665**

- Events
- Parties
- Camps
- Passes
- Activity Barn

Capital **\$1,236,825**

TRCC Fund, One-Time:

- Wheeler Farm: Replace Activity Barn HVAC \$460,000
- Wheeler Farm: Boiler \$86,250
- Wheeler Farm: Repair Barn Roofs \$287,500
- Wheeler Farm: Restore Ice Ponds & Stream \$92,000
- Wheeler Farm: Repair Icehouse \$253,575

Facility Improvement Fund, One-Time:

- Wheeler Farm: Re-Grade & Gravel Pathway Surface \$57,500



OPEN SPACE

Total Expenses	Operational Revenue	Other Funding	Total FTEs	New FTEs	New TI FTEs	Capital
\$696,642	\$2,700	\$693,942	0.25	-	-	\$5,000,000

OPEN SPACE CAPITAL

\$5,000,000

General Fund, One-Time:

- Open Space Land Acquisition \$2,500,000

TRCC Fund, One-Time:

- Open Space Land Acquisition \$2,500,000



MILLCREEK CANYON

Total Expenses	Operational Revenue	Other Funding	Total FTEs	New FTEs	New TI FTEs	Capital
\$1,003,574	\$1,000,000	\$3,574	0.75	0.75	-	-

MILLCREEK CANYON OPERATIONS

\$3,827

Ongoing:

- Millcreek Canyon Tollbooth (0.75 FTE) \$3,574
- Pass-Through Expense \$253

No new funding is requested.
It will be trued up in June.



RECREATION

Total Expenses	Operational Revenue	Other Funding	Total FTEs	New FTEs	Capital
\$49,765,363	\$20,125,741	\$29,639,622	190.00	1.00	\$8,694,172

RECREATION OPERATIONS

Operations (\$386,267)

Ongoing:

- Pass Sales Revenue Refinement (\$181,352)
- Recreation Program Fee Increases (\$489,301)
(Revenue \$643,806 / Expense \$154,505)
- On-boarding & Retention (1.00 FTE) \$42,922
- Outdoor Synthetic Turf Revenue & Programming Enhancement \$0
(Revenue \$98,000 / Expense \$12,875 / Committed Fund Balance \$85,125)

One-Time:

- GASB 96 SBITA Technical Accounting Changes \$241,464

Fee Rate Increases \$741,806

- Adult Sports
- Youth Sports
- Ice
- Corporate Games
- Rentals
- Child Care & Drop-In Day Care

RECREATION CAPITAL

\$8,381,022

TRCC Fund One-Time:

• Holladay: Fitness Room Floor	\$161,000	• Gene Fulmer: Pool Air Handler	\$1,380,000
• Dimple Dell: Chiller	\$258,750	• SLC Sports Complex: Flooring	\$301,875
• Dimple Dell: Chemical Storage	\$230,000	• Taylorsville: Outdoor Pool Liner	\$977,500
• Magna: Chiller	\$258,750	• Copperview: Roof	\$327,750
• Fairmont: Structural Repairs	\$92,000	• County Ice: Ice Plant Controls	\$97,750
• SLC Sports Complex: Ice Plant Controls	\$92,000		
• Taylorsville: Chiller	\$287,500	• P&R System-wide: Parking Lot Repairs	\$575,000
• SLC Sports Complex: Roof	\$1,725,000	• P&R System-wide: ADA Compliance	\$287,500
• Acord Ice: Roof	\$715,000	• P&R System-wide: Security Cameras	\$460,000
• Acord Ice: Ice Plant Controls	\$97,750	• Parks & Recreation: Overhead	\$55,897

RECREATION CAPITAL

\$313,150

Facility Improvement Fund, One-Time:

- | | | | |
|---|----------|---|----------|
| • Kearns: Playground Shade Structure | \$13,000 | • Northwest Community: Water Bottle Filling Station | \$2,000 |
| • Central City: Multipurpose Room Floor | \$27,500 | • Northwest: Water Bottle Filling Station | \$6,000 |
| • Copperview: Multipurpose Room Floor | \$30,000 | • SLC Sports Complex: Water Bottle Filling Station | \$4,500 |
| • Redwood: Refinish Gym Floor | \$48,000 | • South Jordan: Water Bottle Filling Station | \$3,400 |
| • Draper: Outdoor Pool Shade Structures | \$20,000 | • Holladay: Water Bottle Filling Station | \$3,000 |
| • Magna: Outdoor Lighting | \$10,000 | • South Jordan: Patron Furniture | \$9,000 |
| • County Ice: Jumping Harness | \$4,500 | • Acord Ice: Paint Public Areas | \$7,000 |
| • County Ice: Hockey Stick Racks | \$2,250 | • Holladay: Paint Aerobics Room | \$1,500 |
| • Taylorsville: Refinish Gym Floor | \$36,000 | • Holladay: Paint Fitness Room | \$3,500 |
| • JL Sorenson: Pool Timing Tiles | \$5,000 | • Rec System-wide: Expand Wi-Fi Access | \$50,000 |
| • JL Sorenson: Fitness Sound System | \$7,000 | | |
| • Fairmont: Paint Pool Play Structure | \$10,000 | | |
| • Copperview: Fitness Room Mirrors | \$10,000 | | |



GOLF

Total Expenses	Operational Revenue	Balance Sheet	Other Funding	Total FTEs	New FTEs	Capital
\$9,770,775	\$8,570,663	\$1,050,000	\$2,250,112	38.00	-	\$375,128

GOLF OPERATIONS

Operations \$2,370

Ongoing:

- **Golf Operations Refinement** \$0
(Revenue \$710,150 / Expense \$420,150
Balance Sheet \$290,000)
- **GASB 96 SBITA Technical Accounting Changes** \$2,370

Fee Rate Increases \$710,150

- Green Fees
- PGA Passbook
- Cart Fees
- Range Fees
- Season Pass
- Pull Cart Fees
- Trail Fees

GOLF CAPITAL

\$375,128

Golf Fund, One-Time:

- Golf: Overhead \$15,128

Facility Improvement Fund, One-Time:

- Meadow Brook, Mick Riley, Mountain View, & Riverbend: Remove Dead Trees & Debris, Plant New Trees \$130,000
- Meadow Brook: Replace Restroom Sinks & Countertops \$30,000
- Mick Riley, Mountain View, & Old Mill: Repair Damaged Cart Paths \$60,000
- Riverbend & South Mountain: Replenish & Repair Bunkers \$40,000
- Riverbend: Replace Restroom Fixtures \$20,000
- South Mountain: Replace Planks on Cart Bridges & Repair Damaged Cart Paths \$80,000



ARTS & CULTURE

Total Expenses	Operational Revenue	Other Funding	Total FTEs	New FTEs	New TI FTEs	Capital
\$10,876,668	\$3,240,470	\$7,636,198	58.50	2.00	-	\$2,533,518

ARTS & CULTURE OPERATIONS

\$908,395

Ongoing:

- Public Art Gov't Center Rent (\$2,142)
(Revenue \$3,787 / Expense \$1,645)
- Align Revenue & Expense \$0
(Revenue -\$5,638 / Expense -\$5,638)
- Centralized Service True-Up (\$113,455)
(Revenue \$126,373 / Expense \$12,918)
- Ballet Center Maintenance \$25,800
(Revenue \$17,200 / Expense \$43,000)
- Wirecast Revenue Reduction \$28,800
- EMT Supervisor (1.00 FTE) \$3,282
(Revenue \$5,839 / Expense \$9,121)
- Cultural Core \$50,000
- IS Manager (1.00 FTE) * \$76,768

One-Time:

- Venue Activation Projects – Pilot \$15,000
- Public Art Program Activation – Pilot \$20,943
- Arts Venue Utilization Study Temp Employee – Pilot \$25,750
- Division Brand Strategy Consultant \$40,000
- GASB 96 SBITA Technical Accounting Changes \$387,649

Transformational Initiative, One-Time:

- Centro Civico Matching Grant \$350,000

ARTS & CULTURE CAPITAL

\$2,533,518

TRCC Fund, One-Time:

- Rose Wagner: Roof Replacement \$325,125
- Rose Wagner: Replace Stage Curtain \$58,475
- UMOCA: Fire System (Ph. 2) \$609,000
- Capitol Theatre: Exterior Caulking \$32,000
- Arts & Culture: Cellular Distribution Consultant \$75,000
- Southwest Valley PAC: Program Dvlp \$225,000
- Abravanel Hall: Master Plan \$150,000
- Abravanel Hall: Stage Lighting (Ph. 2) \$57,000
- UMOCA: Ceiling Tile (Ph. 3) \$60,000
- Capital Theater: Pit Ventilation \$208,080
- Abravanel Hall: Exterior Lighting \$60,000

- Rose Wagner: Replace Doors \$85,464
- Rose Wagner: Replace Loose Seating \$112,000
- Arts & Culture: Assess Venue Signage \$45,000
- Rose Wagner: Lobby Lighting (Ph. 1) \$45,000
- Arts & Culture: Overhead \$19,374

Preservation Fund, One-Time:

- Capitol Theatre: Lobby Improvements \$100,000
- Abravanel Hall: Audio Console Upgrade \$72,000
- Rose Wagner: Grand Piano \$125,000

Equipment Fund, Ongoing:

- Mid-Valley: Establish Equipment Fund \$70,000



ECCLES THEATER

Total Expenses	Operational Revenue	Other Funding	Total FTEs	New FTEs	New TI FTEs	Capital
\$8,708,678	\$6,346,791	\$2,361,887	28.25	1.00	-	\$218,543

ECCLES THEATER OPERATIONS

(\$1,442,085)

Ongoing:

• Align Revenue & Expense (Revenue \$570,795 / Expense -\$54,880)	(\$625,675)	• EMT Supervisor (Revenue \$5,801 / Expense \$5,801)	\$0
• Centralized Service True-Up (Revenue \$1,363 / Expense \$27,065)	\$25,702	• Arts for All (1.00 FTE) (Expense \$57,729 / Restricted Net Position \$53,198)	\$4,531
• Theatrical Network Contractor (Revenue \$4,635 / Expense \$18,540)	\$13,905	• Depreciation & Amortization True-up	(\$814,557)
• Eccles Employee Parking (Revenue \$2,504 / Expense \$36,000)	\$33,496		
• IS Manager* (Revenue \$3,059 / Expense \$48,572)	\$45,513		
• Eccles Site Space Activation Projects (Revenue \$25,000 / Expense \$25,000)	\$0		

One-Time:

• Payroll Annualization & Allocation True-up (Revenue -\$296 / Expense -\$125,296)	(\$125,000)
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ECCLES THEATER CAPITAL

\$218,543

UPACA Eccles Fund, One-Time:

- Eccles Theater: Cellular Distribution Consultant \$15,000
- Grand Lobby: Walk-off Grates \$75,000
- Eccles Theater: Overhead \$13,543

UPACA Eccles Capital Reserve, One-Time:

- Delta Hall: LED Lighting (Ph. 2) \$115,000



ZOO, ARTS & PARKS

Total Expenses	Operational Revenue	Other Funding	Total FTEs	New FTEs	New TI FTEs	Capital
\$697,863	-	\$697,863	3.00	-	-	-

ZOO, ARTS & PARKS

Administration \$113,652

Ongoing:

- Increasing Costs for Inflation & Contracts \$13,800
- Temporary ZAP Grant Admin Assistant \$22,002
- Enhance Administrative Capacity \$8,850

One-Time:

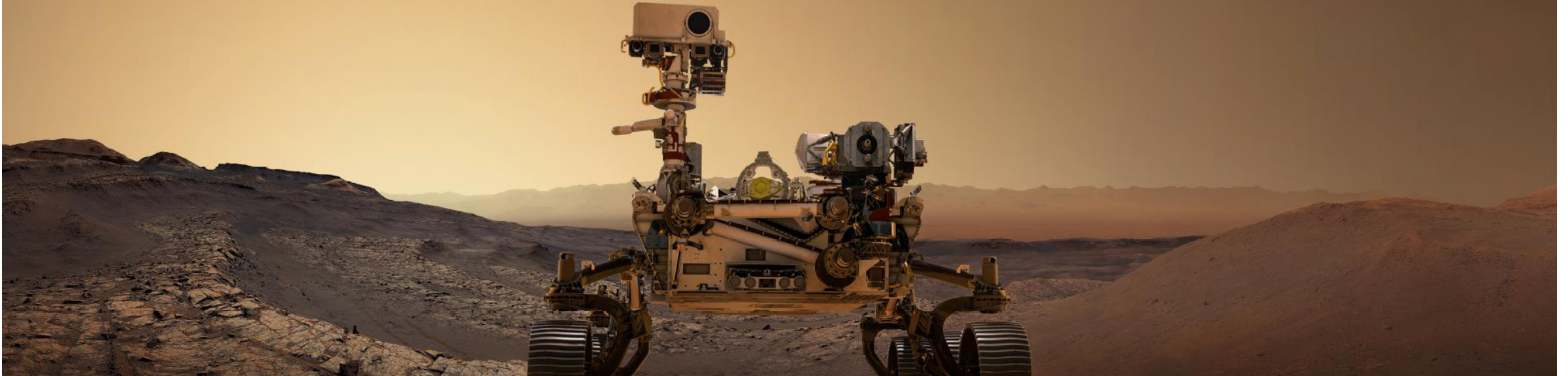
- ZAP Education & Outreach \$29,000
- ZAP Program Data Collection \$40,000

Tier II & Debt Service (\$20,199)

Ongoing:

- Local Arts Agency Advancement (LAAA) Program Reduction (\$14,000)
- ZAP Debt Service True-up (\$6,199)

MARS MANIA AT CLARK PLANETARIUM



CLARK PLANETARIUM

Total Expenses	Operational Revenue	Other Funding	Total FTEs	New FTEs	New TI FTEs	Capital
\$7,843,144	\$3,987,099	\$3,856,045	34.00	2.00	-	\$889,042

CLARK PLANETARIUM

Operations (\$113,960)

Ongoing:

- Education Program Specialist (1.00 FTE) \$5,146
(Revenue \$87,133 / Expense \$92,279)
- Guest Services Supervisors \$5,894
(2 x .50 FTEs)
- Align Expenditures with Revenue (\$125,000)
(Revenue \$262,938 / Expense \$137,938)

Capital \$889,042

TRCC Fund, One-Time:

- Roof Overlay \$123,060
- Solar Panel Array Expansion \$66,000
- Theater Hearing Loops \$150,000
- Mars Exhibit \$414,750
- Planetarium Overhead \$10,232

Planetarium Operations, Ongoing:

- Equipment Replacement Increase \$125,000



EQUESTRIAN PARK – BASTIAN AGRICULTURAL CENTER

Operations

(\$490,700)

Ongoing:

- Eliminate Partial EPEC Subsidy (\$490,700)
(Revenue -\$1,259,054 / Expense -\$768,354)

Capital

\$3,593

TRCC Fund, One-Time:

- Equestrian Park: Overhead \$3,593

** \$700K TRCC Funding for five years annually per contract



TRCC – OUTSIDE ORGANIZATIONAL RECOMMENDATIONS

Total Requested Funding	Cultural Facilities Support Program (13 applicants)	Parks, Recreation & Trails Program (13 applicants)	Tourism & Conventions (3 applicants)	Total Recommended Funding
\$16,158,407	\$4,897,968	\$4,568,870	\$505,000	\$9,971,838

TRCC – CULTURAL RECOMMENDATIONS

\$4,897,968

Applicant	Project/Program	Recommended Amount
Holladay City	Holladay City Park Historic Walk	600,000
South Jordan City	Arts Master Plan	40,000
Discovery Gateway	Facility Upgrades	25,000
Midvale City RDA	Main Street Festival Lighting	200,000
Murray City	Murray Mansion Museum	758,273
Riverton City	Sandra N. Lloyd Community Center Renovation	1,200,000
Sandy City	Sandy Amphitheater Upgrades	493,748
Taylorsville Historical Preservation Society	Taylorsville Museum	50,387
University of Utah Dept. of Film & Arts	Modern Cinema	150,000
Utah Museum of Contemporary Art	Master Plan Improvements	1,000,000
West Jordan City	West Jordan Cultural Arts Facility	200,000
Utah Cultural Celebration Center Foundation	Performing Art Center Automation Upgrade	180,560

TRCC – PRT RECOMMENDATIONS

\$4,568,870

Applicant	Project/Program	Recommended Amount
Bluffdale City	East/West Trail Corridors & Connections	30,000
South Jordan City	Mystic Springs, phase I	301,389
Taylorsville City	Pickleball	960,000
Cottonwood Heights P&R Service Area	Community Parks Playgrounds	429,981
Herriman City	Wide Hollow Trailhead	670,000
Midvale City	Canal Trails	240,000
Murray City	Murray Park Playground	100,000
Sandy City	Alta Canyon Sports Center Design	460,000
Sandy City	Parks & Recreation Master Plan Update	47,000
Friends of Tracy Aviary	Jordan River Nature Center, phase II	500,000
Trails Utah	Silver Lake Loop Trail	396,000
West Valley City	Pickleball & Skate Park Lighting	184,500
USU Bastian Agricultural Center	Adventure Trail	250,000

TRCC – CONVENTION & TOURISM RECOMMENDATIONS \$505,000

Applicant	Project/Program	Recommended Amount
USU Bastian Agricultural Center	Equine Arena Improvement Plan	500,000
Create Reel Change	Labeled Fest	5,000

TRCC – FUTURE COMMITMENTS

2023

- 2021 Previous Commitment \$1,733,332
- 2020 Previous Commitment \$100,000

2024

- 2021 Previous Commitment \$500,000

2025

- 2021 Previous Commitment \$500,000



COMMUNITY SERVICES DEPARTMENT BUDGET – MAYOR ADMIN

Total Expenses	Revenue	SLCo Funding	Total FTEs	New FTEs
\$690,705	-	\$690,705	4.00	-

THANK YOU

Community Services Team

