



### **Salt Lake County Pay for Success Initiatives: Homelessness and Criminal Justice Projects**

Two Salt Lake County Pay for Success (PFS) projects launched in 2017 to provide evidence-based services to break the cycles of homelessness and incarceration. The HNJ (Homes Not Jail) project, operated by The Road Home, targets homelessness and will provide high-intensity rapid rehousing to at least 315 persistently homeless adults. The REACH (Recovery, Engagement, Assessment, Career Development, and Housing) program, operated by First Step House, is a criminal justice project that will serve at least 225 high-risk adult men with intensive therapeutic services.

**HNJ:** The Homelessness program will serve 315 persistently homeless individuals using The Road Home's evidence-based Homes Not Jail program. The program will provide individuals with rapid re-housing services including move-in support, time-limited rental assistance, roommate matching for peer support and cost efficiency, and intensive case management for self-sufficiency and employment needs. At the target impact level, the program will generate 1,500 more stable housing months, defined as months without jail or shelter, and 250 graduations to permanent location. At this impact level, the County will make \$5.55 million in success payments.

- The outcome measures for HNJ are: improvement in months without jail or shelter over two years compared to a control group, graduation to permanent housing within a two-year observation period, and enrollment in substance abuse and mental health treatment.

**REACH:** The Criminal Justice program will serve over 225 high-risk, high-need criminal offenders over six years using First Step House's evidence-based REACH program. The REACH program will provide participants with tailored, evidence-based therapies, short-term housing support, and case management. These services will address criminogenic risks tied to recidivism, substance abuse, and mental health services. At the target impact level, the program will generate 26,800 fewer days in jail or prison and 225 fewer arrests and the County will make \$5.95 million in success payments.

- The measures for outcome are: a reduction in both the number of days incarcerated and the number of arrests over four years, compared to a control group; improvement in time employed, and program engagement measured by services hours provided to participants.

Both programs successfully completed their pilot periods in December 2017 and continue to provide services un the Pay for Success contract. Both PFS projects are expected to conclude in June 2023.